

# Exhibit 3

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UNITED STATES DISTRICT COURT  
NORTHERN DISTRICT OF CALIFORNIA  
SAN JOSE DIVISION

SECURITIES AND EXCHANGE  
COMMISSION,

*Plaintiff,*

v.

KENNETH L. SCHROEDER,

*Defendant.*

No. C 07 3798 JW

**DEFENDANT KENNETH L.  
SCHROEDER'S MOTION TO DISMISS  
THE COMPLAINT**

Date: March 24, 2008  
Time: 9:00 a.m.  
Courtroom: 8  
Judge: Hon. James Ware

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**NOTICE OF MOTION AND MOTION**

PLEASE TAKE NOTICE that on March 24, 2008, at 9:00 a.m., or at such other date and time as the Court may order, in Courtroom 8 of the above-entitled court, located at 280 South First Street, San Jose, California, Defendant Kenneth L. Schroeder will and hereby does move, pursuant to the Due Process Clause of the Fifth Amendment to the United States Constitution and principles of fundamental fairness, for an order dismissing this case in its entirety. The grounds for this motion are that the prosecution of the Complaint offends principles of Due Process and fundamental fairness for the following reasons: attorney-client communications are both at the heart of the Complaint and the defense of this case, and the holder of the attorney-client privilege, KLA-Tencor Corporation ("KLA" or "the Company"), while working closely with plaintiff Securities and Exchange Commission ("SEC") to help prepare and bring the case against Mr. Schroeder, has asserted the attorney-client privilege (1) to prevent witnesses from testifying to communications critical to Mr. Schroeder's defense and (2) to justify its refusal to produce documents critical to the defense. This motion is based on this Notice, the Memorandum of Points and Authorities in Support, *infra*, the Declaration of Shirli Fabbri Weiss, and any argument of counsel entertained by the Court at the hearing.

**STATEMENT OF ISSUE TO BE DECIDED**

Should the SEC's Complaint against Mr. Schroeder (the "Complaint") be dismissed because it violates Constitutional Due Process and principles of fundamental fairness where attorney-client communications form the very core of the SEC's Complaint and are also at the heart of Mr. Schroeder's defense (such that Mr. Schroeder cannot defend himself without testimony and documents concerning those communications), and where: (1) the holder of the privilege, KLA, has stated it will continue to assert the attorney-client privilege to preclude both attorneys and non-attorneys from testifying to information crucial to the defense and to refuse to produce documents; and (2) the SEC, as a result of its agreement with KLA, does not and cannot challenge KLA's assertion of the privilege.

**RELIEF SOUGHT**

Mr. Schroeder seeks an order dismissing the Complaint with prejudice.

1 **MEMORANDUM OF POINTS AND AUTHORITIES**

2 **I. INTRODUCTION AND SUMMARY**

3 On May 22, 2006, a *Wall Street Journal* article suggested, based on statistical analysis,  
4 that KLA and other public companies had granted employee stock options at relative low points in  
5 their stock's history by selecting grant dates and exercise prices with hindsight. While not  
6 improper, this practice required special accounting treatment. The implication of the article was  
7 that KLA and other public companies had improperly accounted for stock option grants in their  
8 financial statements. The next day, the Department of Justice and the SEC commenced  
9 investigations of KLA's stock option granting practices. The day after, KLA announced that its  
10 Board of Directors had formed a "Special Committee" of the Board to investigate as well.

11 Facing possible criminal and civil penalties, KLA hastened to volunteer cooperation to  
12 the government in a prayer for leniency.<sup>1</sup> As part of its strategy, and to assist the SEC in  
13 preparing the Complaint, KLA compiled and produced to the SEC: (1) documents reflecting  
14 communications between KLA personnel and two lawyers, Stuart J. Nichols ("Nichols") and Lisa  
15 C. Berry ("Berry"), who at different times served as General Counsel to KLA; (2)  
16 communications between KLA personnel and KLA's outside counsel at the firm of Wilson  
17 Sonsini Goodrich & Rosati ("WSGR"), regarding stock option grants; (3) at least 55 witness  
18 interview memoranda (the "Witness Interview Memoranda"), including memoranda based on  
19 Special Committee interviews of Mr. Nichols and WSGR lawyers Brett DiMarco and Roger  
20 Stern, as well as interviews of KLA personnel who made statements about their communications  
21 with inside and outside lawyers regarding the Company's option practices. Indeed, KLA  
22 specifically instructed Mr. Nichols to meet with the SEC and DOJ and provide information to  
23 these agencies that would otherwise be covered by the attorney-client privilege.

24 On October 12, 2006, the SEC signed an agreement with KLA allowing the SEC to use

25  
26 <sup>1</sup> See, e.g., Kathryn Hayes Tucker, *Ex-Prosecutor Dishes Up Advice to GCs on Government*  
27 *Probes*, *Fulton County Daily Report*, Oct. 19, 2007 (attached as Exhibit 1 to the Declaration of  
28 Shirli Fabbri Weiss, dated February 1, 2008 ("Weiss Decl. Ex. 1") ("Get friendly with the  
investigators. . . . Find out what they're looking for, whom they suspect, and when they think it  
happened. 'Your goal is to find out those individuals, separate them and if necessary toss them  
under the bus.'").

1 communications that are the subject of KLA's claims of privilege, so as to facilitate the SEC in  
2 making very serious fraud allegations against Mr. Schroeder. In it, the SEC agreed not to  
3 challenge KLA's assertion of privilege based on KLA's production of privileged materials to the  
4 SEC. The SEC then used the communications produced to it to bring its action against Mr.  
5 Schroeder. In fact, Mr. Schroeder's alleged communications with former General Counsel  
6 Nichols are at the heart of the scienter allegations in the SEC's Complaint.<sup>2</sup> The SEC also used  
7 the communications subject to KLA's privilege claims to publicly tarnish Mr. Schroeder. The  
8 SEC issued a press release to tout its filing of this lawsuit, which specifically stated that  
9 "Schroeder received a legal memorandum in March 2001 cautioning" about retroactive pricing.  
10 Press Release, Securities and Exchange Commission, SEC Charges Former KLA-Tencor CEO  
11 With Fraud For Improper Stock Options Backdating: Commission Also Settles Claims Against  
12 KLA-Tencor (July 25, 2007) (Weiss Decl. Ex. 3). A *Wall Street Journal* article from the same  
13 day quoted an SEC assistant regional director, referencing the same legal memorandum, as  
14 stating: "[a]t least here, the CEO was correctly advised not to back date, and how to properly  
15 disclose the company's stock options practices. He chose to ignore that advice." Siobhan  
16 Hughes, *3rd UPDATE: SEC Charges Former KLA-Tencor CEO In Backdating*, Wall Street  
17 Journal Online, July 25, 2007. (Weiss Decl. Ex. 4).

18 KLA cooperated with the SEC by essentially preparing the SEC's case for it over an  
19 investigation period lasting more than a year while Mr. Schroeder was precluded from cross-  
20 examining witnesses or obtaining documents key to his defense. However, as soon as  
21 Mr. Schroeder was permitted to conduct discovery, KLA and its Special Committee attorneys  
22 broadly and pervasively asserted privileges to prevent Mr. Schroeder from obtaining testimony  
23 and documents to defend himself. Specifically, KLA: (1) instructed former General Counsel  
24 Nichols not to testify about communications with any KLA personnel, including Mr. Schroeder;  
25 (2) advised counsel for Mr. Schroeder that it will broadly assert the attorney-client privilege to

26  
27 <sup>2</sup> In a separate, later-filed complaint, the SEC also sued Ms. Berry, the former General Counsel of  
28 KLA, quoting from and relying on her communications with KLA personnel. See Complaint,  
*SEC v. Berry*, No. C 07-4431 RMW (N.D. Cal. Aug. 28, 2007) (the "Berry Complaint") (Weiss  
Decl. Ex. 2).



1 prevent KLA personnel from testifying regarding any interactions with inside or outside counsel,  
2 including the interactions referenced in the Schroeder and Berry Complaints; and (3) refused to  
3 produce the original notes taken by the Special Committee's attorneys, upon which are based the  
4 Witness Interview Memoranda that KLA turned over to the SEC.

5 This case represents the ultimate in gamesmanship by the government and a third party  
6 which has worked to violate defendant's Constitutional right to Due Process. KLA's assertion of  
7 privilege in this case has impermissibly and fundamentally prevented Mr. Schroeder from  
8 preparing and conducting a defense to the allegations that KLA has helped the SEC to make, and  
9 in effect urged the SEC to make. The SEC is complicit, having specifically agreed not to  
10 challenge KLA's assertion of privilege; but even if it were not complicit, the assertion of  
11 privilege in this context and the resulting substantial impairment of the defense requires, on  
12 grounds of fundamental fairness and Due Process, that the case be dismissed with prejudice.

## 13 **II. PERTINENT FACTS**

### 14 **A. *Wall Street Journal* Article Leads To Government Probes Of KLA**

15 As noted, a May 2006 *Wall Street Journal* article suggested that KLA and other public  
16 companies had selected employee option grant dates and exercise prices with hindsight. While  
17 not improper or uncommon, this practice required specific accounting treatment. Companies were  
18 required to account for such option grants by taking a non-cash compensation charge calculated  
19 by subtracting the option's exercise price from the fair market value (price) of the underlying  
20 stock on the actual grant date. KLA's accounting and finance department had not been taking  
21 compensation charges for its employee option grants for many years.

### 22 **B. Kenneth L. Schroeder's Career At KLA**

23 Defendant Schroeder served KLA in non-accounting leadership positions for  
24 approximately 22 years. He was a member of KLA's Board of Directors from 1991 to January  
25 2006. He was KLA's President and Chief Operating Officer from 1991 to mid-1999, and its  
26 Chief Executive Officer from mid-1999 to January 2006. The company grew and thrived under  
27 his leadership, and it remains a thriving company to this day. Mr. Schroeder is not an accountant  
28 and never served KLA as its Chief Financial Officer or worked in its accounting department.

1 KLA never looked to him to do its accounting for options or any other accounting, nor was he  
2 ever on any company's audit committee. Mr. Schroeder has no legal training.

3 Nevertheless, Mr. Schroeder is a defendant in this SEC action, as well as in shareholder  
4 class action and derivative litigation. *See In re KLA-Tencor Corp. Sec. Litig.*, No. C-06-04065-  
5 MJJ (N.D. Cal.); *In re KLA-Tencor Corp. Shareholder Derivative Litig.*, No. C-06-3445 (JW)  
6 (N.D. Cal.). Notwithstanding Mr. Schroeder's long and distinguished service to KLA, the  
7 Company terminated him by e-mail in the Fall of 2006 after completing its "Special Committee"  
8 investigation, which purported to exonerate all then-current officers and directors while  
9 conveniently finding that Mr. Schroeder, who at the time was no longer serving as an officer or  
10 director, was almost entirely to blame for KLA's mis-accounting of options. *See KLA-Tencor*  
11 *Corp., Annual Report (Form 10-K) (Jan. 29, 2007)*, at 23-27 (Weiss Decl. Ex. 6). KLA then  
12 rushed to "cooperate" with the SEC against Mr. Schroeder in exchange for a sweetheart deal with  
13 the SEC involving no financial penalty to KLA, and no allegation or judgment of securities fraud.<sup>3</sup>

14 **C. The SEC Relied On The Special Committee Investigation**

15 The day after the *WSJ* article appeared, the SEC and the DOJ began investigating KLA's  
16 option grant practices. The next day, KLA announced that it had formed its own "Special  
17 Committee" to investigate. The same disclosure also announced that KLA had received  
18 subpoenas from the DOJ, and publicly promised that the Company "will cooperate fully with any  
19 government or regulatory investigation into these matters." *See KLA-Tencor Corp., Current*  
20 *Report (Form 8-K) (May 24, 2006) (Weiss Decl. Ex 7).*

21 As shown by documents produced by the SEC in this litigation, from early on in its  
22 investigation, facing possible criminal and civil penalties, KLA hastened to exchange cooperation  
23 for leniency.<sup>4</sup> This would allow KLA to curry favor with the government and shape its perception  
24 of current and former management. Thereafter, the Special Committee counsel, the law firm of  
25 Skadden, Arps, Slate, Meagher & Flom ("Skadden"), interviewed approximately 55 witnesses

26 <sup>3</sup> *See Consent of Defendant KLA-Tencor Corporation to Entry of Final Judgment, SEC v. KLA-*  
27 *Tencor Corp.*, No. C 07-3799 (N.D. Cal. July 25, 2007) (Weiss Decl. Ex. 5).

28 <sup>4</sup> *See Letter from KLA counsel, John Hemann, Morgan Lewis & Bockius LLP ("MLB"), to the*  
*SEC, dated June 29, 2007, and excerpts from enclosure (Weiss Decl. Ex 8).*

1 (principally current and former directors, officers and other employees), and produced to the SEC  
2 lawyer-revised memoranda based on the notes of the witnesses interviews. KLA also compiled  
3 millions of pages of documents for the SEC, including documents evidencing communications  
4 between KLA personnel and two lawyers who served as General Counsel, Mr. Nichols and Ms.  
5 Berry; as well as from and to outside lawyers at WSGR. Among the witness interviews that KLA  
6 produced to the SEC were memoranda based on Special Committee interviews of Mr. Nichols and  
7 Messrs. DiMarco and Stern of WSGR. KLA placed no restrictions on the interviews of these  
8 lawyers, to the contrary, KLA specifically instructed Mr. Nichols to provide information to the  
9 SEC and the DOJ that would otherwise be covered by the attorney-client privilege.<sup>5</sup>

10  
11 <sup>5</sup> See Transcript of the Deposition of Stuart J. Nichols ("Nichols Tr."), at 24-26 (Weiss Decl. Ex.  
12 9):

13 Q. While you were questioned about your communications with KLA personnel,  
14 did you assert the attorney-client privilege on behalf of the company in response  
15 to those questions or did your attorney assert them on your behalf?

16 MR. BELNICK [counsel to Mr. Nichols]: Maybe I can help with this. Before  
17 Mr. Nichols answered any questions I obtained a representation from Mr. Wong  
18 [Assistant United States Attorney Michael Wang] and I believe SEC counsel that  
19 KLA was cooperating with their inquiries. This was prior, as you know, to this  
20 lawsuit. And that Mr. Nichols was therefore free to answer questions that  
21 otherwise would be privileged. I left the room and I called KLA's then general  
22 counsel, Mr. Gross I believe his name was, and either he or someone from his  
23 office confirmed to me over the telephone that the government's representation to  
24 me was accurate and that with respect to the Justice Department and the SEC, Mr.  
25 Nichols was free to answer any inquiry even though it might otherwise be  
26 considered subject to the attorney-client privilege or work product immunity.  
27 And on that basis, thereafter I made no objections on privilege grounds.

28 MS. WEISS: And so your understanding as a result of your conversation with  
29 Mr. Gross was that you were not obliged or even requested to assert the attorney-  
30 client privilege in response to questions about Mr. Nichols' communications with  
31 KLA personnel; is that correct?

32 MR. BELNICK: That's correct. Not only that I was not obliged to and that I  
33 should not.

34 MS. WEISS: And the same question with respect to the work product doctrine,  
35 that you were not either requested or required to assert that privilege, and that  
36 indeed you were being requested by the company to respond -- to have Mr.  
37 Nichols respond to the questions of both the SEC and the U.S. Attorneys Office;  
38 is that correct?

1 The SEC relied heavily, if not entirely, on KLA's Special Committee investigation, and  
2 filed an action against Mr. Schroeder, but, as noted above, settled with the Company for no  
3 monetary penalties and no finding of fraud. In this litigation, the SEC has produced no sworn  
4 testimony of witnesses against Mr. Schroeder. Presumably, the SEC relied on the lawyer-revised  
5 Witness Interview Memoranda and reports of the Special Committee—the documents that KLA  
6 contends remain privileged—as well as some informal interviews arranged by KLA.

7 **D. The SEC Used Privileged Communications Supplied By KLA As The**  
8 **Cornerstone Of Its Complaint Against Mr. Schroeder**

9 As noted above, the SEC received privileged communications from KLA, which it used to  
10 prepare its case against Mr. Schroeder. The SEC made privileged communications the  
11 cornerstone of its Complaint against Mr. Schroeder. Its core allegations, designed to show the  
12 crucial element of scienter to support its securities fraud claims, are based largely on the SEC's  
13 interpretation of communications as to which KLA claims privilege. This is illustrated in the  
14 following text and (argumentative) headings from the Complaint—all of which are based on  
15 communications subject to KLA's claims of privilege and refusals to allow testimony:

16 In June 1999, a KLA executive<sup>6</sup> instructed the Company's Human Resources  
17 ("HR") department about procedures on how to backdate new hire grants: (1)  
18 create a list of newly hired employees; (2) wait several weeks; (3) obtain a list of  
19 KLA's daily closing stock price for the past several weeks; (4) highlight the three  
or four lowest prices; and (5) forward the new hire list and the highlighted stock  
price list to KLA's Stock Option Committee. Complaint ¶ 23 (emphasis added).

20 MR. BELNICK: Essentially, yes.

21 <sup>6</sup> The "KLA executive" which the SEC references in paragraph 18 of the Complaint against Mr.  
22 Schroeder, is, in fact, Ms. Berry, the General Counsel of KLA from 1997 through mid-1999. This  
23 is clear from the allegations in paragraph 34 of the Berry Complaint, which are almost identical to  
the allegations in paragraph 18 of the Complaint against Mr. Schroeder. Paragraph 34 of the  
Berry Complaint alleges:

24 In June 1999, shortly before her departure from KLA, Berry instructed employees  
25 in KLA's HR department how to backdate stock option grants so that they could  
26 carry on with the scheme after she departed. Berry advised the HR personnel to:  
27 (1) create a list of newly hired employees; (2) wait several weeks; (3) obtain a list  
28 of KLA's daily closing stock prices for the past several weeks; (4) highlight the  
three or four lowest prices; and (5) forward the new hire list and the highlighted  
stock price list to KLA's Stock Option Committee. As a consequence, KLA  
continued to backdate certain stock option grants in this manner following Berry's  
departure from the company.

\* \* \*

**In a March 2001 Memorandum, Schroeder Receives Legal Advice that he Cannot Retroactively Set Stock Prices**

Schroeder understood the accounting implications of awarding an in-the-money options grant. Soon after he became CEO in July 1999, Schroeder received communications that made him aware of the basic accounting rules for stock options. For example, in September 1999, Schroeder received an email reflecting outside counsel's opinion that certain options granted with an exercise price equal to the fair market value on the date of grant would not result in a compensation expense. During the period of the fraud, Schroeder kept abreast of proposed requirements that all employee stock options (rather than just in-the-money options) be expensed by companies, as well as pronouncements and deliberations by the Financial Accounting Standards Board on stock option accounting. Complaint ¶ 29 (emphasis added).

Schroeder therefore knew or was reckless in not knowing that KLA would have to record an accounting expense for any options that were granted below fair market value on the date of the grant. He also knew or was reckless in not knowing the requirements for the determination of a grant date, *i.e.*, when the key terms of the option grant were known. Complaint ¶ 30.

In March 2001, KLA's then-General Counsel communicated to Schroeder that selecting grant prices with hindsight required the Company to take a compensation charge, and that doing so without disclosing the fact could run afoul of the law. On or around March 19, 2001, the GC sent a "Stock Options Pricing" Memorandum to Schroeder. The first sentence in the Summary section stated: "the date at which the price of option grants is determined must be the fair market value of the underlying shares as of the date upon which options are granted." Complaint ¶ 31 (emphasis added).

The Memorandum further described the accounting rules for stock options and stated: "[a]ny attempt to set a price before such a grant is made raises substantial risks under securities and tax laws [and] accounting rules and gives rise to disclosure obligations." The Memorandum stated that "the Board and its committees are limited in their ability to grant options at a retroactive price without exposing the company to risk of an accounting charge." Complaint ¶ 32

In a March 22, 2001 email back to the General Counsel, Schroeder acknowledged reading the memorandum and responded: "The Compensation Committee has given the Stock Option Committee (Gary, Ken and I) power to set the price of stock options. . . Please don't take away some of my best tools for attracting and retaining people. We need those people to win the battle. Help me, don't just tell me how to follow a strict interpretation of rules. I need a 'war time counselor,' not someone who can recite page and verse." Complaint ¶ 33 (emphasis added).

**Schroeder Continued Approving Backdated Options Grants Despite Having Read The March 2001 Memorandum**

1 Although Schroeder understood the accounting implications of awarding in-the-  
2 money grants before March 2001, and although he received a further warning in  
3 March 2001 that backdating options grants without proper disclosure and  
4 accounting ran afoul of securities laws, Schroeder nonetheless continued  
5 backdating options grants. After March 2001, Schroeder had the Stock Option  
6 Committee approve eight additional new hire grants and two additional peak  
7 performance grants, all of which were backdated. Complaint ¶ 34 (emphasis  
8 added.)

9 These allegations, all of which are based on alleged communications that are the subject  
10 of privilege claims being asserted vigorously by KLA, are the central allegations against  
11 Mr. Schroeder. The SEC interprets the alleged communications between Mr. Nichols and Mr.  
12 Schroeder to mean that Mr. Schroeder ignored the advice of the General Counsel not to backdate  
13 option grants. As noted above, the SEC said the same thing to the press. *See* p. 3, *supra*.

14 **E. KLA Has Broadly Asserted Privilege Objections To Thwart Mr. Schroeder's**  
15 **Ability To Mount A Defense**

16 As shown above, KLA assisted the SEC in the preparation of this case. KLA-Tencor has  
17 a strong financial stake in seeing the SEC succeed in this litigation for three reasons. First, in  
18 October 2006, to curry favor with the government and save itself from penalties, the Company  
19 blamed Mr. Schroeder for its option process failures, unilaterally and without judicial scrutiny  
20 terminating all of his contracts, cancelling millions of dollars of his contract benefits. KLA has  
21 admitted in its SEC filings that Mr. Schroeder's asserted claims of KLA misconduct against him  
22 could involve "a material amount." Second, KLA is the real party in interest in a pending  
23 derivative complaint against Mr. Schroeder and others. *See In re KLA-Tencor Corp. Shareholder*  
24 *Derivative Litig.*, No. C-06-3445 (JW) (N.D. Cal.). Third, KLA stands to be a direct beneficiary  
25 of a portion of the SEC's recovery in this case, as permitted by law. A victory by the SEC in this  
26 case would greatly aid KLA's position in all three of these areas.

27 On January 24, 2008, in response to Mr. Schroeder's effort to meet and confer regarding a  
28 subpoena issued to KLA seeking documents critical to the defense, counsel for KLA wrote that:

With regard to materials protected by the work product doctrine and/or attorney-  
client privileges, as you know and as we have discussed with you on numerous  
occasions, KLA provided protected material to the SEC under an express  
confidentiality agreement that production did not waive applicable privileges.



1 Based on the circumstances of the SEC investigation, under the common-interest  
2 exception to waiver doctrine and case law recognizing a "selective waiver,"  
3 including *In re McKesson HBOC, Inc. Sec. Litig.*, 2005 WL 934331 (N.D.Cal.  
4 Mar. 31, 2005), KLA has not intended to waive any privileges and has vigorously  
5 intended to preserve the privilege as to Mr. Schroeder and others who are adverse  
6 to the Company. Mr. Schroeder's claim that those privileges have been waived is  
7 incorrect.

8 Letter from Joseph E. Floren, MLB, to Shirli Fabbri Weiss (Jan. 24, 2008) (Weiss Decl. Ex. 10).

9 Mr. Schroeder's counsel was not aware of just how broadly KLA intended to assert the  
10 privileges until January 27, 2008, the day that she took (or, more accurately, attempted to take)  
11 Mr. Nichols' deposition. Nichols served as the General Counsel of KLA from the Fall of 1999  
12 through the Fall of 2006, and, as noted, his alleged communications with Mr. Schroeder are  
13 quoted in the Complaint and were used by the SEC with the press. During this deposition, KLA's  
14 lawyers prevented Mr. Schroeder from getting any substantive information about the SEC's  
15 cornerstone allegations against him.

16 Counsel for KLA (Mr. Hemann) summarized the Company's position as follows:

17 MR. HEMANN: Shirli, I think this is probably a good time for me to interject  
18 that as a general matter, we have advised Mr. Nichols through his attorney that  
19 KLA-Tencor, which would include any committees or members of the board of  
20 director -- the directors of KLA-Tencor or their counsel, do not waive any  
21 privilege that might be applicable, including the attorney-client or the attorney  
22 work product privilege. And we have requested Mr. Nichols through his counsel,  
23 Mr. Belnick, that he adhere to his ethical statutory and fiduciary duties, such as  
24 they are, and take all necessary steps to protect both the attorney-client privilege  
25 and the attorney work product privilege doctrine as he answers questions today.  
26 And I don't know where exactly this particular set of questions is going, but I  
27 wanted to make it clear that the company has made that request. To the extent  
28 that a question that you ask would reveal in Mr. Nichols' answer privileged  
information; privileged under either the work product doctrine, the attorney-client  
privilege, we've asked Mr. Nichols to decline to answer the question. And Mr.  
Belnick will make an observation if he feels that Mr. Nichols' answer will reveal  
such information, and on that basis of Mr. Belnick's observation, we would ask  
Mr. Nichols not to answer the question.

Nichols Tr., at 32-33 (Weiss Decl. Ex. 9).

Mr. Schroeder's counsel's subsequent attempt to inquire about the allegations of the SEC  
Complaint, and the circumstances surrounding the March 2001 memorandum sent by Mr. Nichols  
as alleged in the Complaint, was met with objections and instructions not to answer from KLA's  
counsel (Ms. Heintz):

1 BY MS. WEISS:

2 Q. Mr. Nichols, Exhibit 83 is a copy of the complaint filed in the United States  
3 District Court for the Northern District of California, San Jose Division, by the  
4 Securities and Exchange Commission as plaintiff against my client, Kenneth L.  
5 Schroeder, on July -- I think it's 25th, 2007. Please review as much of the  
6 complaint as you need to respond to my questions. But I'm going to direct your  
attention to paragraph 29 under the heading "C., in a March 2001 memorandum  
Schroeder receives legal advice that he cannot retroactively set stock prices,"  
paragraphs 29, 30, 31, 32 and 33.

7 \* \* \*

8 Q. All right. Can you tell me, Mr. Nichols, if you believe that the reference to  
9 paragraph 31 and 32 in this complaint is a reference to Exhibit 77?

10 A. It appears to be a reference to that exhibit, yes.

11 Q. All right. Thank you. Take a look at Exhibit 78. The lower part of Exhibit  
12 78 is an email from Mr. Schroeder to you dated March 22nd, 2001, which appears  
to be responding to Exhibit 77. Do you see that, sir?

13 A. Uh-huh. Yes.

14 Q. Take a moment and tell me, if you can, if you believe that the allegations in  
paragraph 33 are a reference to Exhibit 78.

15 A. Yes, it would appear so.

16 MS. WEISS: Miss Heintz, is it the company's position that it will instruct Mr.  
17 Nichols not to testify with respect to Exhibit 78 on the grounds of the attorney-  
client privilege?

18 MS. HEINTZ: Yes.

19 MS. WEISS: Is that the company's position with respect to the individuals  
20 identified on Exhibit 77?

21 MS. HEINTZ: Well, they are not identified as recipients of No. 78.

22 MS. WEISS: Yes. But to the extent that I ask them questions about Mr.  
23 Schroeder's response, would the company's position be the same? That is to say  
--

24 MS. HEINTZ: To the extent they would reveal attorney-client communications,  
25 yes.

26 MS. WEISS: Would you permit them to respond to questions that did not involve  
reference to Mr. Nichols' memo?

27 MS. HEINTZ: We would have to determine that on a case-by-case basis.  
28



1 MS. WEISS: But as to communications that in any way touched upon Mr.  
2 Nichols' communication, you would instruct them not to answer. Is that your  
position?

3 MS. HEINTZ: If they are communications with Mr. Nichols, yes.

4 MS. WEISS: Only if they are communications with Mr. Nichols?

5 MS. HEINTZ: Or to the extent they are about communications of Mr. Nichols.

6 MS. WEISS: So if Mr. Kispert and Mr. Schroeder had a conversation about Mr.  
7 Nichols' memorandum, would you instruct both of those individuals not to  
respond -- not to answer my questions based on the attorney-client privilege?

8 MS. HEINTZ: We'd have to determine that based on the question and the  
9 context.

10 MS. WEISS: So it depends on how the question is asked whether or not they  
could respond to the question about Mr. Nichols --

11 MS. HEINTZ: Or what the subject matter of the question is.

12 MS. WEISS: I'm assuming that the subject matter of the question is Mr. Nichols'  
13 memo. Take that as the assumption. I'm just trying to shortcut a bunch of  
depositions here.

14 MS. HEINTZ: I understand.

15 MS. WEISS: Would you instruct Mr. Schroeder and Mr. Kispert not to respond if  
16 the questions were posed about Mr. Nichols' communications to Mr. Schroeder?

17 MS. HEINTZ: Yes.

18 MS. WEISS: And would that be your position with respect to questions posed by  
19 the SEC as well as Mr. Schroeder's counsel or only Mr. Schroeder's counsel?

20 MS. HEINTZ: No with respect to both.

21 MS. WEISS: Okay. So if the SEC asks questions of Mr. Nichols about Exhibit  
22 77 and 78, you would instruct him not to answer. Same thing with all these other  
people that are cc'd on the memorandum that is Exhibit 77; correct?

23 MS. HEINTZ: Yes.

24 Nichols Tr., at 202-06 (Weiss Decl. Ex. 9).

25 Mr. Schroeder's attempt to ask specifically about the communications alleged in  
26 paragraphs 31 through 33 of the Complaint—the key allegations giving rise to the SEC's theory  
27 that Mr. Schroeder possessed the requisite scienter—was also met with objections and  
28 instructions not to answer. KLA even claimed that communications among non-lawyer officers

1 of the Company about the subject of Mr. Nichols' communications are privileged and non-  
2 discoverable:

3 BY MS. WEISS:

4 Q. Okay. So, Mr. Nichols, the court reporter had handed you what's been  
5 marked as Exhibits 68 through 82. Take a look at Exhibit 77. Can you identify  
6 that exhibit?

6 \* \* \*

7 A. This is a memo that I prepared directed -- that I gave to Ken Schroeder.

8 Q. The date on it is March 19th, 2001. The Bates stamp is KT ACWP-  
9 PRIV00002391 to 2394 -- I'm sorry -- 95. It's a memorandum marked  
10 "Privileged and Confidential," addressed to Ken Schroeder from Stu Nichols with  
11 copies to Maureen Lamb, John Kispert and Joy Nyberg, "Re: Stock Option  
12 Pricing." Do you see that, sir?

11 A. Yes.

12 Q. You sent that to Mr. Schroeder on March 19th, 2001?

13 A. Yes.

14 \* \* \*

15 Q. All right. Now, as I understand your instruction from counsel, you're going  
16 to refuse to testify with respect to this memorandum on the grounds of attorney-  
17 client privilege. Is that correct?

18 MS. HEINTZ: That's correct.

19 BY MS. WEISS:

20 Q. Okay. And I think you've already testified that you did not prepare the  
21 memorandum in anticipation of litigation; correct?

22 A. Correct.

23 Q. And is it the company's position that it will instruct Ms. Lamb, Mr. Kispert,  
24 Joy Nyberg and Mr. Schroeder not to testify with respect to this communication  
25 from the general counsel Stu Nichols?

26 MS. HEINTZ: We're prepared to instruct with respect to Mr. Nichols at this  
27 time. We can discuss other applications of the privilege after the deposition.

28 MS. WEISS: And so is it your statement that you will not commit on the record  
at this time as to whether or not you will instruct the people that I mentioned that  
are addressees of this memorandum not to testify?

1 MS. HEINTZ: With respect to this memorandum, we would instruct them not to  
2 testify.

3 MS. WEISS: Okay. So it is the company's position that none of these people  
4 will be permitted to testify with respect to Exhibit 77 should they be called as  
5 witnesses, including Mr. Schroeder?

6 MS. HEINTZ: Yes.

7 Nichols Tr., at 199-202 (Weiss Decl. Ex. 9).<sup>7</sup>

8 As shown by these exchanges on the record, KLA's broad assertions of privilege have  
9 resulted in a situation where the SEC is relying on privileged communications to make its case in  
10 court (and in the press), while KLA is preventing Mr. Schroeder from inquiring about those  
11 communications with the obvious acquiescence of the SEC. Mr. Schroeder is not only unable to  
12 inquire as to communications between KLA's attorneys and its directors, officers, and employees,  
13 but also as to communications among non-lawyers about the key communications from KLA  
14 lawyers. It is impossible for Mr. Schroeder to defend this case, and consequently grossly unfair  
15 for the SEC to maintain this action, because he is prevented from inquiring into these matters.

16 Similarly, KLA's Special Committee has blocked Mr. Schroeder from obtaining other  
17 essential information crucial to his defense. As noted, the SEC relied on approximately 55  
18 Witness Interview Memoranda volunteered to it by the Special Committee. These are second or  
19 third generation, lawyer-revised memoranda prepared by Skadden, subsequently produced to Mr.  
20 Schroeder in the SEC's Rule 26 disclosures. However, it is essential to Mr. Schroeder's defense  
21 that he obtain the underlying *original interview notes* taken by the Skadden attorneys and earlier  
22 drafts of the Witness Interview Memoranda. These notes are likely the closest to what the  
23 witnesses actually said during their interviews, which, in turn, is essential to effective cross-  
24 examination of the witnesses, as well as to the possible calling of Skadden lawyers as  
25 impeachment witnesses in the event that the witnesses testify contrary to their Special Committee  
26 interviews. *See* Fed. R. Evid. 613(b); and *United States v. Higa*, 55 F.3d 448, 451-53 (9th Cir.  
27 1995). But when Mr. Schroeder subpoenaed those notes, and other essential materials from

28 <sup>7</sup> The transcript is replete with numerous other instances of KLA's counsel instructing Mr.  
Nichols not to answer.

1 Skadden, it objected and refused to produce the notes citing attorney-client privilege and attorney  
2 work product as a shield against discovery.<sup>8</sup> After meeting and conferring, Skadden stated its  
3 position on the original notes and earlier drafts of the Interview Memoranda as follows:

4 " . . . we will not produce any of Ms. Harlan's handwritten notes about the  
5 interviews, or any "drafts" or revisions of the interview memoranda, and we will  
6 not allow her to answer any questions on such handwritten notes or drafts, as such  
7 information is squarely protected by the attorney work product doctrine. See  
8 *Hickman v. Taylor*, 329 U.S. 495, 508."<sup>9</sup>

8 **F. The Confidentiality Agreement Signed By The SEC With KLA Precludes The**  
9 **SEC From Contending KLA Has Waived Privileges**

10 On October 12, 2006, the SEC signed a "Confidentiality Agreement" with KLA,  
11 permitting the SEC to use privileged documents and information against Mr. Schroeder in any  
12 way it wished. The Confidentiality Agreement provides, in pertinent part:

13 KLA-Tencor and the Special Committee will voluntarily provide to the [SEC]  
14 Staff copies of documents that may be protected by the attorney-client privilege  
and work-product doctrine ("Confidential Materials") . . . .

15 Please be advised that by producing the Confidential Materials pursuant to this  
16 agreement, KLA-Tencor and the Special Committee do not intend to waive the  
17 protection of the attorney work product doctrine, attorney-client privilege, or any  
other privilege applicable as to third parties. The Company believes that the  
Confidential Materials warrant protection from disclosure.

18 The Staff will maintain the confidentiality of the Confidential Materials pursuant  
19 to this agreement and will not disclose them to any third party, except to the  
20 extent that the Staff determines that disclosure is otherwise required by law or  
21 would be in furtherance of the Commission's discharge of its duties and  
22 responsibilities.

23 The Staff will not assert that the production of the Confidential Materials to the  
24 Commission constitutes a waiver of the protection of the attorney work product  
25 doctrine, the attorney-client privilege, or any other privilege applicable as to any  
26 third party. The Staff agrees that production of the Confidential Materials

24 <sup>8</sup> See Notice of Subpoena for Records to Skadden, Arps, Slate, Meagher & Flow LLP (Nov. 12,  
25 2007) (Weiss Decl. Ex. 11); Non-Party Skadden, Arps, Slate, Meagher & Flom LLP's Responses  
26 and Objections to Defendant Kenneth L. Schroeder's Subpoena for Records (Dec. 10, 2007), at  
27 10-12 (Weiss Decl. Ex. 12) ("Skadden also refuses to produce any of the Interview Memoranda,  
or any of the privileged documents or exhibits attached thereto, on the additional grounds that  
such documents are protected from discovery by the attorney client privilege, the work product  
doctrine, or other application privileges.").

28 <sup>9</sup> Letter from Matthew Sloan, Skadden, to Shirli F. Weiss (Dec. 27, 2007), at 2 (Weiss Decl. Ex.  
13).

1 provides the Staff with no additional grounds to subpoena testimony, documents  
2 or other privileged materials from the Company or the Special Committee,  
3 although any such grounds that may exist apart from such production shall remain  
unaffected by this Agreement.

4 See Letter from John H. Hemann, MLB, to Marc J. Fagel, SEC (Oct. 12, 2006) (emphasis added)  
5 (Weiss Decl. Ex. 14).

6 The net effect of the Confidentiality Agreement has been to allow the SEC to selectively  
7 use privileged communications *against* Mr. Schroeder while at the same time to allow KLA's  
8 broad assertion of privilege to *block* Schroeder from defending the case. KLA and the SEC's  
9 strategy is fairly transparent. In order to enable the SEC to prosecute its case against Mr.  
10 Schroeder through the use of privileged communications, KLA undoubtedly will, at a time of its  
11 choosing most advantageous to itself and the SEC, and disadvantageous to Mr. Schroeder, waive  
12 privilege or selectively waive privilege to allow the SEC to present privileged testimony and  
13 documents against Schroeder at trial. The Court should not countenance such gamesmanship on  
14 the part of KLA, and much less so on the part of the government, the purpose of which is solely  
15 to place the defendant at a crippling disadvantage in fairly defending the case.

16 **G. KLA's Broad Privilege Assertions Have Made It Impossible For**  
17 **Mr. Schroeder To Effectively Defend This Case**

18 With respect to the communications to and from Mr. Nichols alleged in the Complaint, the  
19 SEC wrongly interprets these as "smoking guns" which it imagines show that Mr. Schroeder was  
20 warned by KLA's then-General Counsel not to backdate options, but disregarded this advice. If  
21 permitted to inquire into the circumstances of these communications, however, Mr. Schroeder's  
22 counsel would show that Mr. Nichols' memorandum of March 2001 (*see* Complaint ¶ 31) was  
23 meant to deal with the narrow issue of whether the Company's Stock Option Committee (of  
24 which Mr. Schroeder was one of the three members) could select a price (not a backdated price)  
25 for stock options to be issued to the Company's officers, with ratification of this selection  
26 retrospectively by the Board of Directors at a meeting set for about a month later. Mr. Schroeder  
27 also believes that, if permitted to inquire, the record would show that he sought out and spoke  
28 with the CFO about the memorandum, who promised Mr. Schroeder he would speak with the

1 General Counsel and address the issues raised in the memorandum; and that the CFO and the  
2 Vice President of Finance at KLA, as well as Mr. Nichols and outside counsel (which Mr.  
3 Schroeder asked to become involved), received and in fact were heavily involved in dealing with  
4 the issues raised in the March 2001 memorandum and led Mr. Schroeder to believe that they had  
5 arrived at an appropriate solution for issues raised by Mr. Nichols. The record would further  
6 show that Mr. Schroeder dealt with these issues appropriately by involving the CFO, and that the  
7 CFO, together with the VP-Finance and Mr. Nichols, were able to resolve the issues to their  
8 satisfaction. KLA's broad privilege assertions make it impossible for Mr. Schroeder to develop  
9 these facts, however.

10 Similarly, the communications between former General Counsel Berry and KLA personnel  
11 are crucial to Mr. Schroeder's defense. As the SEC alleges, Ms. Berry instructed the Human  
12 Resources Department on how to backdate options as she was leaving KLA. Indeed, even while  
13 alleging that Mr. Schroeder "engineered" a backdating scheme at KLA (Complaint ¶ 18), the SEC  
14 alleges in the *first paragraph* of its separately filed complaint against Ms. Berry that she "devised  
15 the improper backdating scheme while serving as General Counsel of KLA-Tencor Corporation."  
16 Berry Complaint ¶ 1. Among other things, KLA's privilege assertions preclude Mr. Schroeder  
17 from inquiring into the basis of a statement by Ms. Berry about retroactive pricing that appears in a  
18 memorandum she sent on November 14, 1998, to KLA's outside counsel at WSGR. (Weiss Decl.  
19 Ex. 15).<sup>10</sup>

20 <sup>10</sup> Exhibit 15 to the Weiss Declaration, as well as Exhibit 16 to that declaration, discussed *infra*,  
21 contain communications among KLA personnel and counsel for KLA that are subject to KLA's  
22 privilege claims. As noted in paragraphs 16 and 17 of the Weiss Declaration, Mr. Schroeder  
23 received these and many other documents similarly subject to KLA's privilege claims from the  
24 SEC as part of the SEC's initial disclosures pursuant to Federal Rule of Civil Procedure 26(a).  
25 KLA knows that the SEC produced these documents to Mr. Schroeder, but has never asked for  
26 their return or otherwise tried to protect them from disclosure. See Letter from Joseph E. Floren,  
27 MLB, to Shirli Fabbri Weiss (Jan. 24, 2008), at 4 (Weiss Decl. Ex. 10) ("Mr. Schroeder . . . now  
28 has copies of all of [the privileged documents produced by KLA to the SEC] because the SEC  
provided them to him."); Letter from Matthew Sloan, Skadden, to Shirli F. Weiss (Dec. 27,  
2007), at 3 (Weiss Decl. Ex. 13) ("Based on the SEC's initial disclosures, the SEC has already  
produced to you every responsive document that the Special Committee or the Company  
produced to the SEC pursuant to the Company's confidentiality agreement with the government .  
. . ."). The prejudice to Mr. Schroeder addressed by this motion is not that he does not have these  
documents, but rather that the Company, with the SEC's agreement, is preventing Mr. Schroeder  
from making any inquiry of witnesses with respect to the documents, including the circumstances  
under which they were created and their meaning in context and is withholding additional



1 The circumstances surrounding what, if anything, outside counsel did in response to Ms.  
2 Berry's outline of her backdating process, which she apparently and perhaps mistakenly believed  
3 had been approved by KLA's auditors, is obviously essential to Mr. Schroeder's defense, but  
4 again, he has been precluded from making this inquiry. Also regarding communications to and  
5 from outside counsel, WSGR lawyers were in fact the primary authors of the March 2001  
6 memorandum sent by Mr. Nichols, as alleged in the SEC complaint. Inquiry into the WSGR  
7 attorneys' recollections of the circumstances surrounding the March 2001 memorandum is thus  
8 crucial to Mr. Schroeder's defense, but KLA has made it clear that any attempt to make such  
9 inquiry will be met with objections and instructions not to answer.

10 Mr. Schroeder also will be precluded from inquiring as to a key communication on  
11 September 20, 1999 between former Human Resources manager Leslie Wilson and Mr. Stern of  
12 WSGR, again concerning retroactive pricing. (Weiss Decl. Ex. 16). It is difficult to conceive  
13 how Mr. Schroeder could defend this case without being able to inquire into the meaning of this  
14 exchange between Ms. Wilson and Mr. Stern. Did Mr. Stern approve retroactive price selection,  
15 or did Ms. Wilson at least perceive that he was doing so? Could this explain why the Human  
16 Resources department backdated stock options? What are the implications of the fact that Human  
17 Resources forwarded Ms. Wilson's email exchange with Mr. Stern to the Company's Finance  
18 department (which had responsibility for correctly accounting for stock option grants)? (Weiss  
19 Decl. Ex. 16).

20 These are but a few examples of the types of information that Mr. Schroeder is being  
21 precluded from obtaining, communications on which KLA claims attorney-client privilege which  
22 are so central to the Complaint and to Schroeder's defense. KLA's privilege claims are so broad  
23 that Mr. Schroeder simply cannot defend this case. One would think that the SEC, as a  
24 government agency, would have equal if not more interest in getting to the bottom of these and  
25 many other questions, but it has instead decided to selectively use communications subject to  
26 privilege claims against Mr. Schroeder while creating the opportunity through the Confidentiality

27 documents that KLA decided not to produce to the SEC. But because KLA has never tried to  
28 protect or prevent disclosure of the documents it produced to the SEC, Mr. Schroeder sees no  
need to file Exhibits 15 and 16, or any other documents accompanying this motion, under seal.

1 Agreement for the Company to preclude Mr. Schroeder from exploring these facts.

2 **III. FUNDAMENTAL PRINCIPLES OF FAIRNESS REQUIRE DISMISSAL OF THE**  
3 **COMPLAINT**

4 The SEC has made the attorney-client privileged communications of KLA the cornerstone  
5 of its Complaint against Mr. Schroeder, but KLA has blocked him from making any inquiry about  
6 these communications. This situation, largely made possible by what is effectively an agency  
7 relationship between KLA and the SEC, is furthered by the Confidentiality Agreement the SEC  
8 signed with KLA. Basic, longstanding principles of fairness and due process flatly prohibit such  
9 one-sided use of the privilege. Because KLA's privilege claims substantially preclude Mr.  
10 Schroeder's ability to defend himself, the SEC's Complaint must be dismissed with prejudice.<sup>11</sup>

11 **A. Dismissal is Required Where A Privilege Claim Prevents A Party From**  
12 **Preparing Its Defense**

13 It is well established that a plaintiff cannot base its claims on information protected by the  
14 attorney-client privilege while at the same time using the privilege to deny its opponent access to  
15 the very information necessary to challenge or defend against those claims. *Bittaker v. Woodford*,  
16 331 F.3d 715, 719 (9th Cir. 2003) (en banc) ("[P]arties in litigation may not abuse the privilege  
17 by asserting claims the opposing party cannot adequately dispute unless it has access to the  
18 privileged materials."). The well-worn maxim associated with this basic precept of fundamental  
19 fairness is that a party cannot use the attorney-client privilege as both "a sword" and "a shield."  
20 *Id.* ("The principle is often expressed in terms of preventing a party from using the privilege as  
21 both a shield and a sword."); *Chevron Corp. v. Pennzoil Co.*, 974 F.2d 1156, 1162 (9th Cir. 1992)  
22 ("The privilege which protects attorney-client communications may not be used both as a sword  
23 and a shield."). In furtherance of this principle, the Ninth Circuit has explained that a party who  
24 asserts claims that put purportedly privileged information at issue must make the choice between  
25 abandoning its claims (and thereby preserving whatever privilege may exist) and waiving the

26 <sup>11</sup> The harm to Mr. Schroeder cannot be remedied by merely striking the allegations of privileged  
27 communications from the complaint because Berry's involvement in creating KLA's backdating  
28 of options is crucial to Mr. Schroeder's defense, and Mr. Schroeder must be able to probe all  
privileged communications germane to his defense. Similarly, rather than showing scienter on the  
part of Mr. Schroeder, probing of Mr. Schroeder's communications with Messrs. Nichols and  
Kispert will show his lack of scienter.



1 privilege to the extent necessary to permit its opponent a fair opportunity to defend against the  
2 claims. *See Bittaker*, 331 F.3d at 720 (“The court thus gives the holder of the privilege a choice:  
3 If you want to litigate this claim, then you must waive your privilege to the extent necessary to  
4 give your opponent a fair opportunity to defend against it.”); *see also Rambus Inc. v. Samsung*  
5 *Elecs. Co.*, No. C-05-02298 RMW, 2007 WL 3444376, \*\* 6-7 (N.D. Cal. Nov. 13, 2007)  
6 (holding that party that put privileged information in issue was required to either withdraw claims  
7 or waive privilege).

8 Where the plaintiff will not, or as is the case here, cannot, waive the privilege to allow a  
9 defendant to discover and present information that is necessary to defend against its claims,  
10 fairness and due process require dismissal of the claims. *See, e.g., Beverly v. United States*, No.  
11 2:05-cv-735, 2005 U.S. Dist. LEXIS 30586, \*\*1-2 (S.D. Ohio Dec. 1, 2005) (recommending  
12 dismissal of ineffective assistance of counsel claim where petitioner would not submit written  
13 waiver of attorney-client privilege). Moreover, and importantly, dismissal is required even if the  
14 plaintiff is not the privilege holder and cannot compel a waiver of the privilege, because the  
15 relevant consideration is not the conduct of the plaintiff, but the manifest unfairness inherent  
16 when a claim of privilege (whether from the plaintiff or a third party) prevents a defendant from  
17 having a full and fair opportunity to defend itself against the plaintiff’s claims.

18 Thus, in *Solin v. O’Melveny & Myers, LLP*, 89 Cal. App. 4th 451 (2001), the court  
19 affirmed the dismissal of a malpractice claim brought by an attorney against another law firm  
20 where the defendant law firm’s planned defense would have required it to disclose privileged  
21 communications between the plaintiff and his clients (which the plaintiff had disclosed to the  
22 defendant law firm in the course of securing legal advice). There, as here, the privilege was held  
23 not by the plaintiff, but by a non-party to the action. In dismissing the complaint, the court  
24 emphasized that a defendant “is entitled to present to the jury all relevant information consistent  
25 with whatever strategy best serves its interests,” and that it would be “fundamentally unfair” to  
26 prevent the defendant from presenting all “competent, relevant evidence to defend the malpractice  
27 claim,” even though that evidence was subject to a privilege held by a non-party. *Id.* at 463-64.

28 Similarly, in *McDermott, Will & Emery v. Superior Court*, 83 Cal. App. 4th 378 (2000),

1 the court held that corporate shareholders could not maintain a derivative malpractice action  
2 against the company's outside law firm because the law firm could not adequately defend against  
3 the shareholders' claims without a waiver of the attorney-client privilege by the corporation:  
4 "We simply cannot conceive how an attorney is to mount a defense in a shareholder derivative  
5 action alleging a breach of duty to the corporate client, where . . . the attorney is foreclosed, in the  
6 absence of any waiver by the corporation, from disclosing the very communications which are  
7 alleged to constitute a breach of that duty." *Id.* at 385; *see also id.* at 384 ("[B]ecause a derivative  
8 action does not result in the corporation's waiver of the privilege, such a lawsuit against the  
9 corporation's outside counsel has the dangerous potential for robbing the attorney defendant of  
10 the only means he or she may have to mount a meaningful defense."); *Kasza v. Browner*, 133  
11 F.3d 1159, 1166-67, 1170 (9th Cir. 1998) (affirming grant of summary judgment against private  
12 plaintiff based on government's assertion of state secrets privilege; stating that "if the privilege  
13 deprives the *defendant* of information that would otherwise give the defendant a valid defense to  
14 the claim, then the court may grant summary judgment to the defendant") (quotation omitted);  
15 *Fitzgerald v. Penthouse Int'l, Ltd.*, 776 F.2d 1236, 1243 & n.11 (4th Cir. 1985) (affirming  
16 dismissal of action between private parties on basis of state secrets privilege where "proof  
17 required by the parties to establish or refute the claim" encompassed privileged information, so  
18 merits of controversy were "inextricably intertwined with privileged matters").

19 **B. The SEC Has Put Allegedly Privileged KLA Communications At Issue While**  
20 **KLA Has Deprived Mr. Schroeder of Information Vital to His Defense**

21 To determine whether a party's claims are so intertwined with privileged information that  
22 fairness requires dismissal in the absence of a waiver by the holder of the privilege, the Ninth  
23 Circuit applies a three-part test that considers: (1) whether the privilege assertion arises out of an  
24 affirmative act, such as the filing of a lawsuit; (2) whether the party has put privileged  
25 information at issue; and (3) whether the privilege assertion "would deny the opposing party  
26 access to information vital to its defense." *United States v. Amlani*, 169 F.3d 1189, 1195 (9th  
27 Cir. 1999), *quoting Home Indem. Co. v. Lane Powell Moss & Miller*, 43 F.3d 1322, 1326 (9th Cir.  
28 1995).

1 There can be no doubt that the SEC affirmatively put KLA's purported attorney-client-  
2 privileged information at issue when it filed its Complaint against Mr. Schroeder. The very core  
3 of the SEC's Complaint is based on allegedly privileged communications of KLA, including  
4 allegations based on March 2001 communications between Mr. Schroeder and KLA's then-  
5 General Counsel. *See* Section II(D), *supra*. Indeed, the section heading of the SEC's Complaint  
6 that references those communications expressly notes that the SEC's allegations are based on  
7 alleged *legal* advice provided by a KLA attorney to Mr. Schroeder. The Complaint also proffers  
8 and relies on allegations concerning communications made by former KLA General Counsel  
9 Berry, Complaint ¶ 23, and concerning communications from KLA's outside attorneys. *Id.* ¶ 29.

10 In addition, it is beyond dispute that, in light of the SEC's allegations, KLA's broad  
11 assertion of privilege with respect to the March 2001 communications and surrounding  
12 circumstances (and with respect to Berry) denies Mr. Schroeder access to information that is truly  
13 vital to Mr. Schroeder's ability to defend himself in this case. Fairness requires that Mr.  
14 Schroeder be permitted access to not only the specific communications referenced in the SEC's  
15 complaint, but also the broader context of events and communications surrounding those  
16 specifically referenced in the Complaint. *See Amlani*, 169 F.3d at 1195 (stating that, to mount  
17 proper defense, government needed access to communications surrounding events at issue;  
18 "Simply put, Amlani cannot assert that certain factors caused him to discharge his attorney and  
19 then invoke the attorney-client privilege to prevent the government from examining the situation  
20 further."). Because KLA has made it clear that it will refuse, on privilege grounds, to permit Mr.  
21 Schroeder to conduct the discovery necessary to prepare his defense against the SEC's claims and  
22 allegations, basic principles of fairness require that the Court dismiss the SEC's Complaint.

23 C. **The Complaint Must Be Dismissed Regardless That the SEC Is Not the**  
24 **Holder of the Privilege**

25 The SEC cannot avoid dismissal by asserting that non-party KLA, not the SEC, is the only  
26 party capable of waiving the privilege in this case to permit Mr. Schroeder access to the discovery  
27 necessary to prepare his defense. The SEC knowingly created this situation through its own  
28 voluntary actions, and it cannot avoid the consequences of its actions by requiring Mr. Schroeder

1 to litigate privilege issues with a non-party. Mr. Schroeder's counsel has found no rule of law or  
2 case that requires him to attack the privilege by moving to compel discovery from KLA instead of  
3 moving to dismiss the Complaint. Mr. Schroeder is entitled to pursue the remedy of dismissal.

4 Nor can the SEC be heard to complain that it is not responsible for KLA's refusal to  
5 provide Mr. Schroeder with the discovery necessary to prepare his defense to the SEC's  
6 complaint. Although KLA, and not the SEC, is the holder of any privilege that may apply to the  
7 documents and/or communications about which Mr. Schroeder requires discovery, the present  
8 situation is of the SEC's own making. The SEC created the perverse state of affairs that currently  
9 prevails in this case, where the SEC relies on privileged documents, and KLA asserts the  
10 attorney-client privilege to block Mr. Schroeder's attempts to conduct discovery into the  
11 circumstances surrounding the central allegations of the SEC's Complaint against him while SEC  
12 counsel sits by complacently, contending it has "no dog in this fight." KLA, which is highly  
13 adverse to Mr. Schroeder, has worked closely with the SEC to deflect blame away from itself and  
14 its current officers and directors and now has taken advantage of the situation to block Mr.  
15 Schroeder from mounting a defense to the dilemma the SEC and KLA have worked to create for  
16 Mr. Schroeder.<sup>12</sup>

17 **D. Prosecution Of The Complaint In The Face Of KLA's Assertions Of Privilege**  
18 **Preventing Schroeder From Effectively Defending Himself, Is a Violation Of**  
19 **Schroeder's Due Process Rights Under The Fifth Amendment**

20 The Due Process Clause of the Fifth Amendment provides, at its essence, that a person  
21 cannot be deprived of life, liberty, or property in the absence of "notice and opportunity for  
22 hearing appropriate to the nature of the case." *Cleveland Bd. of Educ. v. Loudermill*, 470 U.S.  
23 532, 543 (1985) (quoting *Mullane v. Cent. Hanover Bank & Trust Co.*, 339 U.S. 306, 313

24 <sup>12</sup> While it is true that in some cases a party in a similar position to Mr. Schroeder elects the  
25 remedy of compelling disclosure (*cf. United States v. Reyes*, 239 F.R.D. 591 (N.D.Cal. 2006)), the  
26 defendant is not required to choose pursuit of that remedy. In *Reyes*, the defendant moved to  
27 compel documents that two law firms had created in the context of an internal investigation and  
28 shared with the SEC. *See id.* at 599. That case did not involve a situation where the SEC was  
affirmatively using privileged communications as the centerpiece of the case against the defendant,  
while the company holding the privilege, empowered by a confidentiality agreement, blocked the  
defendant from exploring the nature of those same communications.

1 (1950)). In a civil enforcement action such as this, Due Process requires that Mr. Schroeder be  
2 given a full and fair opportunity to defend himself against the SEC's claims. *See, e.g., Nelson v.*  
3 *Adams USA, Inc.*, 529 U.S. 460, 466 (2000) (reversing judgment against defendant on basis of  
4 Due Process Clause where district court proceedings "did not provide an adequate opportunity to  
5 defend against the imposition of liability") (citing *American Surety Co. v. Baldwin*, 287 U.S. 156  
6 (1932)); *see also American Surety Co.*, 287 U.S. at 168 ("Due process requires that there be an  
7 opportunity to present every available defense[.]"); *cf. United States v. W.R. Grace*, 439 F. Supp.  
8 2d 1125, 1137-45 (D. Mont. 2006) (Sixth Amendment right to present defense required that  
9 defendants be permitted to introduce evidence notwithstanding claim of attorney-client privilege).

10 The process due Mr. Schroeder in this case must be commensurate to the significance of  
11 the private interests that the SEC seeks to deprive Mr. Schroeder of through this lawsuit. The  
12 SEC seeks not only potentially millions of dollars in penalties from Mr. Schroeder, but also to bar  
13 him from serving as an officer or director of any public company. *See* Complaint at 19; *cf.*  
14 *Loudermill*, 470 U.S. at 543 ("We have frequently recognized the severity of depriving a person  
15 of the means of livelihood."). The SEC has put privileged communications at the very heart of its  
16 claims against Mr. Schroeder in this case while being complicit in the Company's attempts to  
17 continue to claim privilege over those same and related communications. By doing so, the SEC  
18 has deprived Mr. Schroeder of a meaningful opportunity to challenge its allegations against him.  
19 This contravenes basic principles of fairness and Due Process, and Mr. Schroeder therefore  
20 respectfully requests that the Court dismiss the Complaint in its entirety.

### 21 CONCLUSION

22 For the foregoing reasons, the Complaint should be dismissed with prejudice.  
23  
24  
25  
26  
27  
28

1 Dated: February 1, 2008

DLA PIPER US LLP

2 Respectfully submitted,

3  
4 By: /s/ Shirli Fabbri Weiss

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7 JEFFREY B. COOPERSMITH (Bar No.  
252819)

8 STAN PANIKOWSKI III (Bar No. 224232)

DLA PIPER US LLP

9 Attorneys for Defendant

KENNETH L. SCHROEDER

10 I hereby attest that I have on file all holographic signatures for any signatures indicated by  
11 a "conformed" signature (/S/) within this e-filed document.

12 SE9107070.4

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UNITED STATES DISTRICT COURT  
NORTHERN DISTRICT OF CALIFORNIA  
SAN JOSE DIVISION

SECURITIES AND EXCHANGE  
COMMISSION,

*Plaintiff,*

v.

KENNETH L. SCHROEDER,

*Defendant.*

No. C 07 3798 JW

**[PROPOSED] ORDER GRANTING  
KENNETH L. SCHROEDER'S MOTION TO  
DISMISS**



1 On March 24, 2008, the Court heard Defendant Kenneth L. Schroeder's Motion To  
2 Dismiss ("Motion"). Having considered the papers submitted by the parties, and the arguments  
3 of counsel, the Motion is GRANTED. This case is dismissed with prejudice, and judgment shall  
4 be entered in Mr. Schroeder's favor.

5  
6 IT IS SO ORDERED.

7  
8 DATED: \_\_\_\_\_, 2008.

\_\_\_\_\_  
The Honorable James Ware  
United States District Judge

9  
10  
11 Presented By:

12 DLA PIPER US LLP

13  
14 By: /s/ Jeffrey B. Coopersmith  
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15 DAVID PRIEBE (Bar No. 148679)  
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KENNETH L. SCHROEDER

UNITED STATES DISTRICT COURT

NORTHERN DISTRICT OF CALIFORNIA

SAN JOSE DIVISION

SECURITIES AND EXCHANGE  
COMMISSION,

*Plaintiff,*

v.

KENNETH L. SCHROEDER,

*Defendant.*

No. C 07 3798 JW

**DECLARATION OF  
SHIRLI FABBRI WEISS**

Date: March 24, 2008

Time: 9:00 a.m.

Courtroom: 8

Judge: Hon. James Ware

1 I, Shirli Fabbri Weiss, declare as follows:

2 1. I am an attorney licensed to practice law in the State of California and am admitted  
3 to practice before this honorable Court. I am one of the attorneys representing Defendant  
4 Kenneth L. Schroeder in this case.

5 2. Attached as Exhibit 1 hereto is a true and correct copy of Kathryn Hayes Tucker,  
6 *Ex-Prosecutor Dishes Up Advice to GCs on Government Probes*, Fulton County Daily Report,  
7 Oct. 19, 2007.

8 3. Attached as Exhibit 2 hereto is a true and correct copy of the Complaint filed in  
9 *SEC v. Berry*, No. C 07-4431 (N.D. Cal. Aug. 28, 2007).

10 4. Attached as Exhibit 3 hereto is a true and correct copy of a press release issued by  
11 the Securities and Exchange Commission: SEC Charges Former KLA-Tencor CEO With Fraud  
12 For Improper Stock Options Backdating: Commission Also Settles Claims Against KLA-Tencor  
13 (July 25, 2007), obtained from the SEC's website.

14 5. Attached as Exhibit 4 hereto is a true and correct copy of Siobhan Hughes, *3rd*  
15 *UPDATE: SEC Charges Former KLA-Tencor CEO In Backdating*, Wall Street Journal Online,  
16 July 25, 2007.

17 6. Attached as Exhibit 5 hereto is a true and correct copy of the Consent of Defendant  
18 KLA-Tencor Corporation to Entry of Final Judgment, *SEC v. KLA-Tencor Corp.*, No. C 07-3799  
19 (N.D. Cal. July 25, 2007).

20 7. Attached as Exhibit 6 hereto are true and correct excerpts of KLA-Tencor  
21 Corporation's Annual Report (Form 10-K) (Jan. 29, 2007), obtained from the 10-K Wizard  
22 website.

23 8. Attached as Exhibit 7 hereto is a true and correct copy of KLA-Tencor  
24 Corporation's Current Report (Form 8-K) (May 24, 2006), obtained from the 10-K Wizard  
25 website.

26 9. Attached as Exhibit 8 hereto is a true and correct copy of a letter from John  
27 Hemann, Morgan Lewis & Bockius LLP ("MLB"), to the SEC, dated June 29, 2007, and true and  
28 correct excerpts of a power point presentation on the stationary of MLB, which I selected from

1 the power point presentation enclosed with the letter. This exhibit was produced by the SEC as  
2 part of its initial disclosures under Federal Rule of Civil Procedure 26(a) on October 3, 2007, and  
3 I selected excerpts of the power point presentation to illustrate points that MLB made about the  
4 nature and extent of KLA's cooperation with the SEC in its investigation of KLA's stock option  
5 grant practices.

6 10. Attached as Exhibit 9 hereto is a true and correct copy of the transcript of the  
7 deposition of Stuart J. Nichols, taken January 27, 2008.

8 11. Attached as Exhibit 10 hereto is a true and correct copy of a letter from Joseph E.  
9 Floren, MLB, to Shirli Fabbri Weiss, dated January 24, 2008.

10 12. Attached as Exhibit 11 hereto is a true and correct copy of the Notice of Subpoena  
11 for Records to Skadden, Arps, Slate, Meagher & Flom LLP, dated November 12, 2007.

12 13. Attached as Exhibit 12 hereto is a true and correct copy of Non-Party Skadden,  
13 Arps, Slate, Meagher & Flom LLP's Responses and Objections to Defendant Kenneth L.  
14 Schroeder's Subpoena for Records, dated December 10, 2007.

15 14. Attached as Exhibit 13 hereto is a true and correct copy of a letter from Matthew  
16 E. Sloan, Skadden, Arps, Slate, Meagher & Flom LLP ("Skadden"), to Shirli F. Weiss, dated  
17 December 27, 2007, as part of the "meet and confer" process to attempt to resolve differences  
18 over Mr. Schroeder's subpoena to Skadden attorney Elizabeth Harlan requesting that she produce  
19 her original notes of KLA's Board's Special Committee's interview of defendant Kenneth  
20 Schroeder, as well as drafts of the interview memoranda created by Skadden based on the notes,  
21 the final version of which was volunteered to the SEC by the Special Committee. As to those  
22 notes, of importance, Mr. Sloan states on page 2:

23 "....we will not produce any of Ms. Harlan's handwritten notes  
24 about the interviews, or any "drafts" or revisions of the interview  
25 memoranda, and we will not allow her to answer any questions on  
26 such handwritten notes or drafts, as such information is squarely  
protected by the attorney work product doctrine. *See Hickman v.*  
*Taylor*, 329 U.S. 495, 508."

27 Ms. Harlan's deposition was the first deposition noticed by the SEC in this case (and cross-  
28 noticed by Mr. Schroeder's counsel), and we sought the documents to prepare to cross-examine

1 Ms. Harlan. Skadden refused to produce the original interview notes of Mr. Schroeder's  
2 interview, as well as the original interview notes underlying the Interview Memoranda that KLA  
3 produced to the SEC, on grounds of privilege and work product protection.

4 15. Attached as Exhibit 14 hereto is a true and correct copy of a Confidentiality  
5 Agreement between KLA and the SEC, dated October 12, 2006, which was provided to me by the  
6 SEC.

7 16. Attached as Exhibit 15 hereto is a true and correct copy of a memorandum from  
8 Lisa Berry of KLA to Larry Sonsini and Judith Mayer O'Brien of the law firm of Wilson Sonsini  
9 Goodrich & Rosati ("WSGR"), dated November 14, 1998. This document was produced by the  
10 SEC as part of its initial disclosures under Federal Rule of Civil Procedure 26(a) on October 3,  
11 2007. It is my understanding that KLA provided this document to the SEC. Of particular  
12 importance to the defense of this case, Ms. Berry stated in her memorandum that:

13 We got approval from Pricewaterhouse Coopers to have the stock  
14 option committee meet at some time during the 30 days following  
15 August 31 and set the price for re-pricing at that time in order to  
16 maximize the value to employees. The re-pricing date ended up  
being August 31, but it was not determined until September 30 that  
the August 31 date was the correct date. The re-pricing date was  
also to be the date for the grant of "in lieu" options.

17 17. Attached as Exhibit 16 hereto is a true and correct copy of emails among Leslie  
18 Wilson of KLA, Roger Stern of WSGR and others, dated September 20-23, 1999. This document  
19 was provided by the SEC as part of its initial disclosures under Federal Rule of Civil Procedure  
20 26(a) on October 3, 2007. It is my understanding that KLA provided this document to the SEC.  
21 The following exchange, excerpted from those emails, is very significant to this case. On  
22 September 20, 1999, Ms. Wilson asked Mr. Stern a question concerning retroactive pricing:

23 If we choose to communicate that grants will be made between  
24 now and the end of the year, and that the price will be  
25 communicated after the Board (or compensation committee)  
26 action, does that mean that we will lose the opportunity to capture  
27 stock prices from August 31st to date of new employee  
28 communication?

Mr. Stern responded that:

1 I'm not quite sure what is meant by "capture stock prices from  
2 August 31 to date of new employee communication." The price  
3 will be set on the date of the comp committee meeting, and will be  
4 100% of the trading value on that day. So I think the  
communication sent out already captures that. I apologize if I am  
being obtuse, please feel free to clarify.

5 Ms. Wilson replied on September 21, 1999 that:

6 In the past, the Compensation Committee meets on a day following  
7 the determination of the individual employee stock option  
8 allocations. For FY00, this means that they could have met or are  
9 yet to meet on any day following August 27th to set the stock  
price. [Note the use of the hypothetical.] I agree that the  
communication already clearly states this.

10 \* \* \*

11 I am concerned that sending additional communication may imply  
12 that the Compensation Committee has not yet met and is yet to  
13 meet between now (e.g. September 21) and the end of the year,  
thereby not allowing us to price the stock grant between August 27  
and today even if the committee met during that period.

14 Mr. Stern replied:

15 I see the point. No, it is not necessary to send out an additional  
16 employee communication in this situation. The original  
17 communication seems to capture the situation appropriately. Hope  
18 this helps!

19 I declare under penalty of perjury that the foregoing is true and correct.

20 Executed on February 1, 2008.

21  
22 /s/Shirli Fabbri Weiss  
23 Shirli Fabbri Weiss  
24

25 I hereby attest that I have on file all holographic signatures for any signatures indicated by  
26 a "conformed" signature (/S/) within this e-filed document.  
27

28 SE\9107185.1

# Exhibit 1



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### Ex-Prosecutor Dishes Up Advice to GCs on Government Probes

Katheryn Hayes Tucker  
Fulton County Daily Report  
October 19, 2007

The red flag that triggers a government investigation of a company is sometimes a whistleblower or some other complaint. But more often than not, it's just a little something in the news that doesn't add up right.

A prosecutor reads a story in the newspaper and says, "We'll just see what the heck is going on at Acme Co."


That is what Roscoe C. Howard Jr., a Washington-based partner with Troutman Sanders and former federal prosecutor, told members of the Georgia chapter of the Association of Corporate Counsel in a continuing legal education program Oct. 10 at Maggiano's Little Italy in Buckhead.

Howard's 30-year legal career includes stints as a professor at the University of Kansas School of Law and as U.S. Attorney for the District of Columbia.

He invited questions both during and after the lecture, and he got plenty. He didn't eat a bite of the nine-dish lunch served, and the audience didn't seem particularly interested in it either. They were eating up every spicy word from the speaker.

Those in attendance now have a thick book detailing Howard's presentation in PowerPoint. What they don't have is a copy of his speech, because it was extemporaneous. Here are some of the highlights of what he dished out:

1. Look closely at compliance. "They will give you a break if you have an effective compliance program. But it has to be effective. Enron had a compliance program. Arthur Andersen had a compliance program. You've got to have one that works. ... They are looking for what you are doing to keep your house in order."
2. Divide the duties. "For larger companies, try not to have the compliance officer be your in-house counsel. If you ask



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Discovery Management.



discovery  
eBook, 100 pages, PDF

me about my kids, I'm going to tell you they are beautiful and they are great people, but I'm invested in them. [One is a sophomore at the University of Chicago. One is a high school senior.] If your in-house counsel is also your compliance officer, he may say, 'Hell yeah, it's legal. I've looked at it.' You want somebody who isn't invested."

3. Watch the tone at the top. "People at the top of an organization tell what's important. What are you telling people about what's important? Make sure your employees are prepared."

4. Know the rules before you need to know them, including the U.S. Department of Justice policies. [He included copies of the Thompson memo and the McNulty memo in the handout book. Written by former deputy attorney general Larry Thompson and his successor, Paul J. McNulty, these memos explain the government's practice and principles in business prosecutions.] "Nobody calls and tells you they are coming," Howard said. "If you're trying to get your act together during the investigation, it is too late. They want to catch you off guard."

5. Don't panic. "When they knock, don't panic." Having worked on both sides of investigations, Howard offered plenty of observations, namely this: "It's all about pressure." He said he has seen investigators send in a uniformed SWAT team just for effect. "None of us think as well when we are under pressure," Howard said. "One of the ways to handle the pressure is to prepare for it now."

6. Don't consent. Don't give up right to counsel. Don't answer questions without a legal requirement. But think carefully about resistance. "You can resist, but the resistance is going to be held against you. You know that. But you've got shareholders. You've got responsibilities to them."

7. Send everyone home. "Send your folks home -- the ones you don't need." As a prosecutor, Howard said he would invade a company at dawn, send the team in when the gates opened and by the time most employees arrived, have investigators in every office waiting. The investigators' idea is to get as many people talking as possible -- without benefit of counsel.

8. Find out who is running the investigation. If it's the U.S. Justice Department, it's probably a criminal complaint. "Those are bet-the-company cases," Howard said. "They will put you out of business." Investigators could be from other federal agencies, such as the Treasury Department or the I.R.S. Or, they could be from the state government, although Howard said states will typically let federal agencies take the lead and expense of an investigation if possible.

9. Get friendly with the investigators. Follow up. Keep in touch. Find out what they're looking for, whom they suspect and when they think it happened. "Your goal is to find out those individuals, separate them and if necessary toss them under the bus," Howard said. "The goal is to protect the company."

10. The company is always the client. The board of directors is not the client. As outside counsel representing a corporation, Howard said he encountered a situation in which a board chairman was informing executives involved of his every move on an internal investigation. Howard learned that by cross referencing their cell phone records. After that, he refused to give information about the investigation to the board of directors.

11. Never lie: "Lie during an investigation, get indicted."

12. Trust documents. Get them. Keep them. "Witnesses change their story. It's human nature. But the one witness that will never change is a document. The documents will set you free, because you will find the truth in them."

13. Always do your own internal investigation. Put someone in charge of it. Make a report. Stamp the report "attorney work product." Then it belongs to the attorney, not the company, and it is the attorney's to keep and to hand over at the strategic moment. The goal of the internal investigation is to "make you smarter."

14. Never do solo interviews. Have two interviewers in internal investigations -- one to ask questions, one to take notes and be a witness. But interview people one at a time to avoid collaborations.

15. Remember that a lot of times, the government is "dead wrong." Sometimes prosecutors are young and inexperienced. They have tremendous power. But they are not infallible. "Sometimes these kids are just out of their league." Sometimes a corporate counsel has to fight back. "It may not seem cooperative, but it is representing someone."





# Exhibit 2

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16 UNITED STATES DISTRICT COURT  
 17 NORTHERN DISTRICT OF CALIFORNIA  
 18 SAN JOSE DIVISION

E-filing

07 4431

15 SECURITIES AND EXCHANGE COMMISSION,

16 Plaintiff,

17 vs.

18 LISA C. BERRY,

19 Defendant.

Civil Action No. \_\_\_\_\_

COMPLAINT

RMW HRL

20  
 21 Plaintiff Securities and Exchange Commission (the "Commission") alleges:

22 SUMMARY OF THE ACTION

23 1. From 1997 through 2003, the in-house corporate attorney for two different public  
 24 companies caused each of those companies to report false financial information to the investing  
 25 public by repeatedly backdating stock option grants and falsifying related paperwork. Defendant  
 26 Lisa C. Berry devised the improper backdating scheme while serving as General Counsel of KLA-  
 27 Tencor Corporation ("KLA"), and then implemented similar practices after assuming the position of  
 28 General Counsel for Juniper Networks, Inc. ("Juniper"). By facilitating the selection of fabricated

COMPLAINT

1 option grant dates, Berry caused KLA, and then Juniper, to conceal hundreds of millions of dollars  
2 of employee and executive compensation from investors.

3 2. Under well-settled accounting principles in effect throughout the relevant period, KLA  
4 and Juniper were not required to record an expense in their financial statements for options granted to  
5 employees at the then-current market price of the company's stock ("at-the-money"), but were  
6 required to record expenses for any options granted below the current market price ("in-the-money").  
7 To help KLA and Juniper attract and retain executives and employees with more valuable "in-the-  
8 money" options, without disclosing to shareholders the hundreds of millions of dollars in  
9 compensation expenses associated with those grants, Berry, working with others, established  
10 procedures to falsify the options grant records to make it appear that the options had been granted at-  
11 the-money.

12 3. On repeated occasions from 1997 until she left KLA in 1999, Berry and others caused  
13 KLA to backdate stock option grants to dates when KLA's stock price closed much lower. Just prior  
14 to her departure from KLA, Berry provided "how to" instructions to other employees so that KLA  
15 could continue the improper backdating procedures. In 1999, when Berry moved to Juniper just  
16 before it became a public company, she immediately instituted similar backdating procedures. From  
17 mid-1999 through mid-2003, for dozens of different grants to groups of employees, Berry similarly  
18 caused Juniper to issue backdated options.

19 4. By selecting option grant dates and prices with hindsight, Berry and others at the  
20 respective companies caused KLA, and then Juniper, to issue to executives and employees valuable  
21 in-the-money options without disclosing them, and further caused each company to materially  
22 misrepresent their publicly-reported income (or losses), and to falsely represent in public filings with  
23 the Commission that each company had no expenses related to their stock option grants.

24 5. By engaging in the acts alleged in this Complaint, Berry, among other things, violated  
25 the antifraud provisions of the federal securities laws, falsified public companies' books and records,  
26 and caused both KLA and Juniper to falsely report their financial results. The Commission seeks an  
27 order enjoining Berry from future violations of the securities laws, requiring her to disgorge ill-gotten  
28

1 gains with prejudgment interest and to pay civil monetary penalties, barring Berry from serving as an  
2 officer or director of a public company, and providing other appropriate relief.

### 3 JURISDICTION AND VENUE

4 6. The Commission brings this action pursuant to Section 20(b) and 20(d) of the  
5 Securities Act of 1933 ("Securities Act") [15 U.S.C. § 77t(b) and 77t(d)] and Sections 21(d) and  
6 21(e) of the Securities Exchange Act of 1934 ("Exchange Act") [15 U.S.C. §§ 78u(d) and 78u(e)].

7 7. This Court has jurisdiction over this action pursuant to Sections 20(b) and 22(a) of the  
8 Securities Act [15 U.S.C. § 77t(b) and 77v(a)] and Sections 21(d), 21(e) and 27 of the Exchange Act  
9 [15 U.S.C. § 78u(d), 78u(e) and 78aa].

10 8. Berry, directly or indirectly, made use of the means or instrumentalities of interstate  
11 commerce, or of the mails, or of the facilities of a national securities exchange in connection with the  
12 transactions, acts, practices, and courses of business alleged herein.

13 9. This Court is a proper venue for this action pursuant to Section 22 of the Securities  
14 Act [15 U.S.C. § 77v], and Section 27 of the Exchange Act [15 U.S.C. § 77aa] because acts,  
15 transactions, practices, and courses of business constituting the violations alleged in this Complaint  
16 occurred within this District and Berry resides in the Northern District of California.

### 17 INTRADISTRICT ASSIGNMENT

18 10. Intradistrict assignment to the San Jose Division is proper pursuant to Civil Local Rule  
19 3-2(e) because acts or omissions giving rise to the Commission's claims occurred, among other  
20 places, in Santa Clara County, California.

### 21 DEFENDANT

22 11. Berry, age 49, resides in Los Gatos, California. From September 1996 through June  
23 1999, Berry was Vice President and General Counsel of KLA. From June 1999 to January 2004,  
24 Berry was General Counsel of Juniper, and beginning in July 1999, also served as Vice President and  
25 Secretary. Berry majored in accounting in college, received her juris doctorate and then obtained a  
26 masters of law in taxation. Berry is licensed to practice law in California, Arizona and Florida.

**RELEVANT ENTITIES**

12. KLA is a Delaware corporation headquartered in San Jose, California that makes and sells systems for the semiconductor industry. At all relevant times, KLA's common stock was registered with the Commission pursuant to Section 12 of the Exchange Act and traded on the NASDAQ National Market. At all times relevant to this action, KLA used a fiscal year ending on June 30.

13. Juniper is a Delaware corporation headquartered in Sunnyvale, California that makes and sells internet-related networking products. From June 1999 through 2004, Juniper's common stock was registered under Section 12 of the Exchange Act and was traded on the NASDAQ National Market. At all times relevant to this action, Juniper used a fiscal year ending on December 31.

**FACTUAL ALLEGATIONS****A. Berry and Others Backdated Options at KLA****a. KLA's Stock Option Disclosures**

14. Throughout Berry's tenure as KLA's General Counsel, KLA regularly used employee stock options as a form of compensation to recruit, retain, and incentivize key employees. Each option gave the grantee the right to buy KLA common stock from the company at a set price, called the "exercise" or "strike" price, on and after a future date. The option was "in-the-money" when granted if the market price of KLA's common stock exceeded the option's exercise price. The option was "at-the-money" when granted if the market price of KLA's common stock and the exercise price were the same.

15. From approximately July 1997 through June 1999, KLA's primary stock option plan specifically prohibited the grant of in-the-money options to employees and executives. The plan required that the board of directors set the exercise price of the company's stock options, and that the price on the date of grant could not be less than fair market value – that is, the closing price of KLA's common stock on the date when granted.

16. On August 7, 1998, KLA filed with the Commission a registration statement on Form S-8 which attached the Company's primary stock option plan, and incorporated each of these key terms. Berry reviewed this statement and signed it as the company's General Counsel.

1 17. KLA also publicly represented, in audited financial statements and other filings with  
2 the Commission made from 1997 through 1999, that its option grants were made at fair market value.  
3 In other words, KLA purported to issue options at-the-money, not in-the-money.

4 18. KLA also stated in public filings that its audited financial statements conformed with  
5 generally accepted accounting principles (known as "GAAP"). In particular, KLA disclosed that it  
6 followed Accounting Principles Board's Opinion No. 25, "Accounting for Stock Issued to  
7 Employees" ("APB 25") in accounting for employee stock options. Under APB 25, public companies  
8 recorded an expense on their financial statements for the in-the-money portion of any options granted.  
9 Consequently, granting in-the-money options to employees could have a significant impact on the  
10 company's expenses and income (or loss) reported to the shareholders. APB 25 also allowed  
11 companies to grant employee stock options without recording any compensation expense, so long as  
12 the option exercise price was not below the closing market price for the company's stock on the date  
13 of the grant.

14 19. KLA made the statements about its accounting for stock options in accordance with  
15 APB 25 in the notes to its audited financial statements, including in its annual reports to shareholders,  
16 filed with the Commission on Forms 10-K for its fiscal years 1998 and 1999.

17 20. KLA also filed proxy statements that were sent to shareholders announcing the annual  
18 meeting of shareholders. In the proxy statements dated September 28, 1998 and October 15, 1999,  
19 KLA provided information on executive compensation and executive option grants in the last fiscal  
20 year from the date of filing. The discussion on executive compensation in each proxy statement  
21 represented that stock options were granted at the market price on the date of the grant. In addition,  
22 KLA's proxy statements filed on September 28, 1998 and October 15, 1999 stated that one of the  
23 material terms of certain grants to certain executives was that the exercise price of the options was the  
24 fair market value of the company's common stock as of the date of grant. These statements also were  
25 incorporated by reference into KLA's Forms 10-K.

26 21. Berry reviewed, discussed, and finalized the company's annual reports filed with the  
27 Commission on Forms 10-K and its proxy statements filed with the Commission on September 28,  
28 1998 and October 15, 1999, as KLA's General Counsel.



**b. Berry Participated in the Scheme to Backdate KLA Option Grants**

22. In 1997, KLA's board of directors delegated to a Stock Option Committee consisting of three directors the authority to grant stock options to non-officer employees. The board's delegation required that at least two members of the committee approve each options grant.

23. From mid-1997 through mid-1999, Berry worked with KLA's Stock Option Committee, which consisted of board members with such delegated authority. Berry oversaw the administration of the stock option grant process.

24. Under procedures put in place by Berry and the Stock Option Committee, the option grant approvals did not reflect the date the Stock Option Committee met to approve them. Instead, grants to employees by the Stock Option Committee were deliberately delayed to allow the selection of historically low stock prices with the benefit of hindsight.

25. Berry directed Human Resources ("HR") and stock administration department employees to prepare the grant approval paperwork. Berry then directed the process for selecting the exercise price by using historical information regarding low KLA stock prices of the preceding weeks. One or more members of the Stock Option Committee then executed the grant paperwork prepared at Berry's direction, bearing false grant dates that had been selected using hindsight.

26. The grant approvals were then provided to HR and stock administration personnel who entered the grant information, including the backdated exercise prices, into KLA's options tracking database system.

27. In this manner, Berry and others at KLA repeatedly backdated grants to newly hired and recently promoted employees ("new hire" grants), as well as to current employees eligible for options at the end of KLA's annual review process (known as "peak performance" or "focal" grants), among others. These backdated grants reflected historically low prices for KLA stock for the weeks prior to the date on which the price was selected.

28. For example, KLA awarded several grants to employees bearing a purported grant date of August 31, 1998, at an exercise price equal to that day's closing stock price of \$10.63. The grants included peak performance grants to officers and non-officers, as well as a new hire grant. However, these grants were actually made over a span of a couple weeks during October 1998, when KLA's

1 stock was trading between \$10.75 and \$13.81, and were backdated to August 31, 1998. The August  
2 31 stock price of \$10.63 was the lowest closing price for KLA's common stock for at least three  
3 months prior to October 1998.

4 29. Berry personally benefited from the grant backdated to August 31, 1998, as she  
5 received options to purchase 22,000 shares at the lower \$10.63 exercise price.

6 30. In another example in late 1998, Berry and others at KLA backdated a one-time  
7 hundred-share grant made to thousands of KLA employees. The backdated grant used the date of  
8 October 19, 1998, and the closing stock price on that date of \$27.6250 as the options' exercise price.  
9 However, Berry and others actually selected the price and prepared the grant during December 1998,  
10 by which time KLA's stock price had risen above \$40.

11 31. A KLA HR employee specifically questioned Berry about the propriety of backdating  
12 the grant to October 19, 1998. The employee pointed out to Berry that using the date in the past when  
13 the price was lower raised the question of "whether we would be able to pass the 'audit' test of not  
14 setting a date in the past in order to get a better price." Berry responded, acknowledging she  
15 understood, but nevertheless allowed KLA to use a backdated grant date and corresponding low price  
16 without appropriately accounting for the in-the-money option grant.

17 32. On approximately ten occasions for grants backdated to July 31, 1997 through grants  
18 backdated to June 15, 1999, Berry and others thus used hindsight to choose option exercise prices for  
19 new hire, peak performance/focal and other grants made to KLA employees and executives.

20 33. Berry was involved in most facets of KLA's options granting process. Berry  
21 participated in conference calls and communications discussing accounting rules related to stock  
22 options. She also wrote a memorandum in November 1998 in which she acknowledged that repricing  
23 executive stock options by using an earlier grant date with a lower price would result in KLA having  
24 to take "a charge to its P&L."

25 34. In June 1999, shortly before her departure from KLA, Berry instructed employees in  
26 KLA's HR department how to backdate stock option grants so that they could carry on with the  
27 scheme after she had departed. Berry advised the HR personnel to: (1) create a list of newly hired  
28 employees; (2) wait several weeks; (3) obtain a list of KLA's daily closing stock prices for the past

1 several weeks; (4) highlight the three or four lowest prices; and (5) forward the new hire list and the  
2 highlighted stock price list to KLA's Stock Option Committee. As a consequence, KLA continued to  
3 backdate certain stock option grants in this manner following Berry's departure from the company.

4 35. Berry knew, or was reckless in not knowing, that the grant documentation that she  
5 helped prepare falsely represented the date on which stock options were actually granted to  
6 employees. Berry further knew, or was reckless in not knowing, that the stock option grant  
7 documentation that reflected the false information about the dates of the grants and exercise prices for  
8 the grants, resulted in KLA's failure to properly record expenses for these in-the-money grants and  
9 rendered KLA's public statements about its stock options grants false and misleading.

10 **c. KLA's Publicly Reported Financial Results**

11 36. As a public company, KLA filed with the Commission annual reports that included  
12 audited financial statements, certified by the companies' outside auditors. KLA's failure to record a  
13 compensation expense in connection with the backdated, in-the-money option grants resulted in  
14 materially overstated net income in KLA's financial statements throughout Berry's tenure at KLA,  
15 and even after she had left. Because the in-the-money options continued to affect the financial  
16 statements as employees became eligible to exercise their stock options, those misstatements  
17 continued through 2003.

18 37. In particular, KLA's failure to record expenses related to stock options granted in-the-  
19 money resulted in a 4 percent overstatement of KLA's net income in 1998, and a 46 percent  
20 overstatement of net income in 1999. KLA included those materially false representations about its  
21 financial results in its annual reports to shareholders filed with the Commission on Forms 10-K for its  
22 fiscal years 1998 and 1999. Berry reviewed and discussed KLA's false and misleading annual reports  
23 (and drafts of those reports) filed with the Commission on Forms 10-K for the fiscal years 1998 and  
24 1999, as General Counsel of KLA.

25 38. KLA also filed quarterly reports with the Commission on Forms 10-Q that included  
26 financial statements for each of its first three fiscal quarters. KLA's quarterly reports filed on Forms  
27 10-Q for each of the company's first three fiscal quarters of 1997 and 1998, and for the quarterly  
28 period ended March 31, 1999, contained materially false and misleading financial statements due to

1 the company's failure to record compensation expenses associated with granting undisclosed in-the-  
2 money options. Berry also reviewed, discussed, and helped finalize, each of these false and  
3 misleading Forms 10-Q, as General Counsel of KLA.

4 39. KLA also sold securities pursuant to offering documents, including registration  
5 statements on Forms S-8 filed with the Commission on January 30, 1998, August 7, 1998 and  
6 December 4, 1998, which incorporated the false financial statements. Berry reviewed and prepared  
7 each of these false and misleading Forms S-8, as General Counsel of KLA. In addition, Berry signed  
8 the Forms S-8 filed with the Commission on January 30, 1998 and August 7, 1998.

9 40. The representations to KLA's shareholders in its public reports about the company's  
10 stock option program, including how KLA priced options and accounted for them and its financial  
11 results, were untrue. Berry knew, or was reckless in not knowing, that those statements and financial  
12 results were untrue, because she engineered with others and participated in the scheme to create  
13 option grant approvals that falsely represented the date of the grant to make it appear as though KLA  
14 was not required to record an expense for its backdated options.

15 **B. Berry Similarly Caused Juniper to Backdate Stock Option Grants**

16 41. On June 18, 1999, Berry became Juniper's General Counsel. In applying for the  
17 position, Berry held herself out as having experience in stock administration and the review of  
18 financial statements.

19 **a. Juniper's Stock Option Disclosures**

20 42. On June 24, 1999, Juniper became a public company through an initial public offering  
21 of its stock (an "IPO"). Juniper grew rapidly following its IPO, hiring hundreds of employees  
22 through early June 2003. To support this rapid growth and to achieve its recruiting and compensation  
23 objectives, Juniper relied heavily on stock options as a recruiting and retention incentive. By  
24 compensating employees with stock options, Juniper avoided paying greater salaries or other forms of  
25 compensation that would have been necessary to attract and retain employees. Juniper granted stock  
26 options to nearly all new full-time employees. Juniper also granted options to existing Juniper  
27 employees (called "ongoing" options), based on performance or other factors.

28

1       43.     Juniper publicly represented, in audited financial statements and other filings with the  
2 Commission made for or during its fiscal years 1999 through 2003, that its stock option grants were  
3 made at fair market value. In particular, Juniper stated in its annual reports to shareholders filed with  
4 the Commission on Forms 10-K for its fiscal years 1999 through 2002: "Incentive stock options are  
5 granted at an exercise price of not less than the fair value per share of the common stock on the date  
6 of grant." Juniper further stated in each of those reports on Forms 10-K that, although the company's  
7 plans allowed for the granting of so-called "nonstatutory" stock options at an exercise price of not  
8 less than 85 percent of the then-market value, "no nonstatutory stock options have been granted for  
9 less than fair market value on the date of the grant."

10       44.     Juniper's public filings also affirmatively stated that the company accounted for its  
11 employee stock option plans in accordance with GAAP, and particularly, that the company followed  
12 APB 25. Thus, in each of its Forms 10-K filed with the Commission for fiscal years 1999 through  
13 2002, Juniper represented that it had "elected to follow APB 25," and that "[b]ecause the exercise  
14 price of the Company's stock options equals the market price of the underlying stock on the date of  
15 grant, no compensation expense is recognized."

16       45.     Juniper also sent to shareholders proxy statements announcing its annual meetings of  
17 shareholders for 2000 through 2003, filed with the Commission on April 13, 2000, March 28, 2001,  
18 April 11, 2002 and March 28, 2003. The proxy statements for 2000, 2001 and 2003, in describing  
19 executive compensation and particularly options granted to officers, represented that "options are  
20 granted at fair market value on the date of grant." Similarly, the 2002 proxy statement, in responding  
21 to a shareholder proposal regarding the company's repricing (or regranting) of stock options,  
22 represented that employees at Juniper who have been awarded stock options "have a right to purchase  
23 stock in the future at a price which is the fair market value on the date of the stock option grant."

24       46.     Berry reviewed Juniper's annual reports filed on Forms 10-K, and other periodic  
25 reports filed with the Commission, while she was Juniper's General Counsel. Berry was also  
26 responsible for drafting Juniper's proxy statements announcing annual meetings of shareholder,  
27 which she signed as Juniper's General Counsel.

**b. Berry's Scheme to Backdate Juniper Option Grants**

47. On July 21, 1999, based on Berry's recommendation, Juniper's Board of Directors created a three-member Stock Option Committee, to which it delegated authority to grant stock options to Juniper's non-executive employees. Throughout her tenure with Juniper, Berry served as a member of the Stock Option Committee, along with two other persons, Juniper's chief executive officer and chief financial officer.

48. Berry was responsible for overseeing Juniper's stock option granting process, including supervising Juniper's stock administrator. From mid-1999 through mid-2003, Berry used the procedures she put in place for most Juniper stock option grants by backdating the grants to a date in the past when Juniper's closing stock price was lower. Berry then routinely created backdated "minutes" for purported Stock Option Committee meetings that never occurred.

**i. Berry Backdated New Hire Stock Option Grants**

49. Beginning in the second half of 1999, Berry routinely prepared backdated stock option grants to issue options to recently hired employees of Juniper. For these new hire grants, Berry collected the names of recently hired employees and had lists prepared. She then selected as the exercise price of the new hire grants the closing price of Juniper's stock on a date in the past, reflecting the low closing price during a particular period around the time the employees were hired. For each backdated grant from 1999 through 2003, Berry then created Stock Option Committee meeting "minutes" that falsely represented that the Stock Option Committee had met on the date of the low closing price and granted options on that date.

50. Berry signed the backdated committee "minutes" as a Stock Option Committee member. In addition, for each backdated grant she either presented the minutes to the other Stock Option Committee members for signature or stamped the minutes with a signature stamp she maintained bearing the other Stock Option Committee members' signatures.

51. Once Berry selected a backdated grant date and a corresponding exercise price, she informed Juniper's stock administrator, who then entered the grants into Juniper's stock option tracking software using the backdated date as the grant date. Juniper did not reflect in its books an expense related to the in-the-money portion of the options.



1        52. For example, Juniper granted options to six new Juniper employees on the purported,  
2 but false, grant date of October 27, 1999. The six employees were hired on Monday, October 25,  
3 1999, at which time Juniper's stock traded at \$257.75. Juniper's stock price dipped to a low of  
4 \$249.94 on Wednesday, October 27, then rose to \$275.63 by the end of the week. Berry actually  
5 selected the grant date in mid-November 1999, when Juniper's stock was trading around \$283.50,  
6 using information about Juniper's historical closing prices for its stock during the week the  
7 employees were hired.

8        53. Similarly, Juniper granted stock options to employees hired between October 8, 2002  
9 through January 2, 2003, using the backdated January 2, 2003 closing price of \$7.36 as the purported  
10 "fair market value" of the stock on the grant date. The Stock Option Committee never met on  
11 January 2, 2003. Instead, Berry selected that date during mid-February, when Juniper's stock was  
12 trading around \$9 per share. The January 2, 2003 closing price for Juniper's stock, \$7.36, used as the  
13 exercise price, was Juniper's lowest closing price of the year up to the time Berry selected the grant  
14 date.

15        54. Using dates selected with hindsight between mid-June 1999 through the end of May  
16 2003, Berry backdated more than 50 grants to groups of new employees. More than \$300 million in  
17 expenses associated with the in-the-money portion of those grants were not disclosed by Juniper as a  
18 consequence of Berry's scheme.

19                    **II. Berry Backdated Juniper's "Ongoing" Stock Option Grants**

20        55. From her arrival in 1999 through mid-2003, Berry also backdated performance-related  
21 grants to existing employees and officers, which Juniper called "ongoing" grants. Berry thus  
22 backdated large grants to officers and employees that were made to create retention and performance  
23 incentives (and which at times included new hires), on approximately nine occasions throughout her  
24 tenure.

25        56. For instance, Juniper granted options to a large group of existing employees and  
26 officers (and to certain new hires), which it called an "evergreen" grant, using the backdated grant  
27 date of October 4, 1999. The Stock Option Committee did not meet on October 4, 1999, and no one  
28 determined to grant the employees and officers options that day. Instead, on November 5, 1999,



1 when Juniper's stock price traded at \$273.13, Berry created Stock Option Committee meeting  
2 minutes dated October 4, 1999, when Juniper's stock price closed at \$182.13 – the lowest price of  
3 that quarter to date. Berry subsequently caused Juniper's board of directors to be falsely informed  
4 that the grant had been made on October 4, 1999. More than \$100 million in expenses associated  
5 with the in-the-money portion of this "evergreen" grant were not disclosed by Juniper as a  
6 consequence of Berry's actions.

7 57. On occasion, Juniper granted "pools" of stock options to certain business units to be  
8 awarded to employees based on the discretion of the business unit manager. Berry backdated "pool"  
9 grants Juniper made seven times between 2000 and 2003 (which also included certain grants to new  
10 hires). More than \$200 million in expenses associated with the in-the-money portion of these "pool"  
11 grants were not disclosed by Juniper due to Berry's actions.

12 58. For example, Juniper granted options to existing employees and senior executives (as  
13 well as some new hires) in one such "pool" grant, using the backdated grant date of December 21,  
14 2000. Juniper's stock price closed at \$93.94 on December 21, 2000, which was the lowest stock price  
15 of the six months up to that date. No Stock Option Committee meeting occurred on that date; in fact,  
16 Berry left the country early in the morning of December 21, 2000. The grant was actually made in or  
17 around early January 2001, when Juniper's stock price was trading over \$100 per share.

18 59. In the spring of 2001, Juniper's stock price had declined substantially from the levels  
19 experienced during 1999 and 2000. Consequently, many options awarded during those earlier years  
20 had strike prices well above the then-current stock price (known as "underwater" options).

21 60. In approximately April 2001, Juniper instituted a program to award additional options  
22 to existing employees using a formula based on the number of underwater options each employee  
23 then had, and the length of time each had been employed by Juniper. As part of the program, Juniper  
24 granted one block of this "formula" grant using as the grant date April 4, 2001, when Juniper's stock  
25 price closed at \$29.19. Berry caused the grant to be backdated to April 4, selecting that date with  
26 hindsight on or around April 19, 2001, when Juniper's stock price had more than doubled to \$65.58.

27 61. Berry knew, or was reckless in not knowing, that the grant documentation that she  
28 helped prepare falsely represented the date on which stock options were actually granted to

1 employees. Berry further knew, or was reckless in not knowing, that using the stock option grant  
2 documentation that reflected the false information about the dates of the grants and exercise prices for  
3 the grants caused Juniper to fail to properly record expenses for these in-the-money grants. Berry  
4 further knew, or was reckless in not knowing, that the scheme rendered Juniper's public statements  
5 made in proxy statements dated April 13, 2000, March 28, 2001, April 11, 2002 and March 28, 2003,  
6 and in Forms 10-K filed with the Commission for fiscal years 1999 through 2002, that Juniper  
7 granted stock options at the fair market value on the date of the grant and that the company did not  
8 grant stock options for less than fair market value, materially false and misleading.

9 **c. Berry Caused Juniper to Falsely Report Its Financial Results**

10 62. As a public company, Juniper filed with the Commission annual reports on Form 10-K  
11 that included the audited financial statements, certified by the companies' outside auditors, which  
12 falsely represented Juniper's financial results. Due to Juniper's failure to record an expense for in-  
13 the-money options, Juniper's financial statements were materially misstated in each fiscal year from  
14 1999 through 2002, and Berry reviewed and discussed those Forms 10-K that contained these false  
15 representations, as Juniper's General Counsel. Berry's fraud continued to affect the company's  
16 financial statements through 2005.

17 63. For example, for its fiscal year 2001, Juniper originally reported a loss of \$13.4  
18 million. However, after the company ultimately recorded a compensation expense for previously  
19 undisclosed in-the-money option grants in restated financials for this period, the company reported an  
20 additional expense of \$513.1 million, which (after adjusting for taxes) brought Juniper's loss for the  
21 year to \$501.5 million.

22 64. Similarly, for its fiscal year 2003, Juniper originally reported net income of \$39.2  
23 million, representing the company's first profitable year ever. As a result of Juniper's failure to  
24 record a compensation expense for backdated, in-the-money option grants, Juniper's pre-tax income  
25 was reduced by \$19.3 million, which, after adjusting for taxes, reduced its net income to \$30.7  
26 million for the year, a profit reduction of 21.68%.

27 65. Juniper also publicly announced quarterly financial results, which were described in  
28 financial statements included in quarterly reports filed with the Commission on Forms 10-Q, that

1 were materially false and misleading due to Juniper's failure to record compensation expenses  
2 associated with in-the-money options. Thus, Juniper's quarterly reports filed on Forms 10-Q  
3 beginning with the quarter ended September 30, 1999, and for each of the company's first three  
4 quarters in fiscal years 2000 through 2002, and the first two quarters of fiscal year 2003, contained  
5 materially false and misleading financial statements. Berry reviewed and discussed, as Juniper's  
6 General Counsel, each of Juniper's Forms 10-Q that contained these false representations.

7 66. Juniper filed with the Commission current reports on Forms 8-K on April 10, 2003,  
8 July 10, 2003 and October 9, 2003, each of which included announcements about the company's  
9 financial results for prior quarters that were materially false and misleading due to Juniper's failure to  
10 record compensation expenses associated with undisclosed grants of in-the-money stock options.  
11 Berry reviewed, as Juniper's General Counsel, each of Juniper's Forms 8-K that contained these false  
12 representations.

13 67. During Berry's tenure as Juniper's General Counsel, Juniper filed with the  
14 Commission registration statements on Form S-8 on March 14, 2000, August 18, 2000, December 12,  
15 2000, March 29, 2001, December 21, 2001 and July 9, 2002, each of which incorporated by reference  
16 false and misleading periodic reports. Berry reviewed each of these registration statements filed on  
17 Form S-8.

18 68. In May 2006, the audit committee of Juniper's board of director's began to investigate  
19 the Company's historical options granting practices. As a result of the audit committee investigation,  
20 Juniper announced in March 2007 restated financial results to record expenses for options granted to  
21 employees. Juniper announced the recording of additional pre-tax, non-cash, stock-based  
22 compensation expense of \$894.7 million for fiscal years 1999 through 2005 under APB 25, \$879.1  
23 million of which was for fiscal years 1999 through 2003.

1 **C. Berry Received Backdated KLA and Juniper Options and Sold Shares**

2 69. While at KLA, Berry herself received backdated options purportedly granted on  
3 August 31, 1998 that were in-the-money when granted. As a result, she personally benefited from the  
4 backdating and received unreported compensation from backdated KLA options.

5 70. Similarly, while at Juniper, Berry also received backdated options purportedly granted  
6 on May 11, 2000, December 21, 2000, April 11, 2001, July 1, 2002 and March 12, 2003 that were in-  
7 the-money when granted. As a result, she personally benefited from the backdating and received  
8 unreported compensation from backdated Juniper options.

9 71. In addition, Berry exercised certain stock options she received. Berry further sold  
10 shares in each company's stock, including shares she received based on her exercise of stock options.  
11 Berry knew that she and other officers of KLA and Juniper similarly received options backdated as of  
12 the same dates as the backdated employee options. She thus was motivated to continue backdating  
13 options, in part, to enrich herself and her fellow officers at each company.

14 **FIRST CLAIM FOR RELIEF**

15 **Violations of Exchange Act Section 10(b) and Rule 10b-5 Thereunder**

16 72. The Commission realleges and incorporates by reference paragraphs 1 through 71  
17 above.

18 73. By engaging in the conduct described above, Berry, directly or indirectly, in  
19 connection with the purchase or sale of securities, by the use of means or instrumentalities of  
20 interstate commerce, or the mails, with scienter:

- 21 a. Employed devices, schemes, or artifices to defraud;
- 22 b. Made untrue statements of material facts or omitted to state material facts  
23 necessary in order to make the statements made, in the light of the circumstances  
24 under which they were made, not misleading; and
- 25 c. Engaged in acts, practices, or courses of business which operated or would operate  
26 as a fraud or deceit upon other persons, including purchasers and sellers of  
27 securities.
- 28

1 74. By reason of the foregoing, Berry has violated, and unless restrained and enjoined, will  
2 continue to violate Section 10(b) of the Exchange Act [15 U.S.C. § 78j(b)] and Rule 10b-5 [17 C.F.R.  
3 § 240.10b-5].

4 **SECOND CLAIM FOR RELIEF**

5 **Aiding and Abetting Violations of Exchange Act Section 10(b) and Rule 10b-5 Thereunder**

6 75. The Commission realleges and incorporates by reference paragraphs 1 through 71  
7 above.

8 76. By engaging in the conduct described above, KLA, Juniper and/or other persons,  
9 directly or indirectly, in connection with the purchase or sale of securities, by the use of means or  
10 instrumentalities of interstate commerce, or the mails, with scienter:

- 11 a. Employed devices, schemes, or artifices to defraud;  
12 b. Made untrue statements of material facts or omitted to state material facts  
13 necessary in order to make the statements made, in light of the circumstances  
14 under which they were made, not misleading; and  
15 c. Engaged in acts, practices, or courses of business which operated or would operate  
16 as a fraud or deceit upon other persons, including purchasers and sellers of  
17 securities.

18 77. Berry knowingly provided substantial assistance to KLA's, Juniper's and/or other  
19 persons' violations of Section 10(b) of the Exchange Act [15 U.S.C. § 78j(b)] and Rule 10b-5 [17  
20 C.F.R. § 240.10b-5], and therefore is liable as an aider and abettor pursuant to Section 20(e) of the  
21 Exchange Act [15 U.S.C. § 78t(e)].

22 78. Unless restrained and enjoined, Berry will continue to violate and aid and abet  
23 violations of Section 10(b) of the Exchange Act [15 U.S.C. § 78j(b)] and Rule 10b-5 [17 C.F.R. §  
24 240.10b-5].

25 **THIRD CLAIM FOR RELIEF**

26 **Violations of Securities Act Section 17(a)(1)**

27 79. The Commission realleges and incorporates by reference Paragraphs 1 through 71  
28 above.

1 80. By engaging in the conduct described above, Berry, directly or indirectly, in the offer  
2 or sale of securities, by use of the means or instruments of transportation or communication in  
3 interstate commerce or by use of the mails with scienter employed devices, schemes or artifices to  
4 defraud.

5 81. By reason of the foregoing, Berry violated, and unless restrained and enjoined, will  
6 continue to commit violations of, Section 17(a)(1) of the Securities Act [15 U.S.C. § 77q(a)].

7 **FOURTH CLAIM FOR RELIEF**

8 **Violations of Securities Act Sections 17(a)(2) and (3)**

9 82. The Commission realleges and incorporates by reference Paragraphs 1 through 71  
10 above.

11 83. By engaging in the conduct described above, Berry, directly or indirectly, in the offer  
12 or sale of securities, by use of the means or instruments of transportation or communication in  
13 interstate commerce or by use of the mails:

- 14 a. Obtained money or property by means of untrue statements of material fact or by  
15 omitting to state a material fact necessary in order to make the statements made, in  
16 light of the circumstances under which they were made, not misleading; and  
17 b. Engaged in transactions, practices, or courses of business which operated or would  
18 operate as a fraud or deceit upon the purchasers.

19 84. By reason of the foregoing, Berry has violated, and unless restrained and enjoined, will  
20 continue to violate Sections 17(a)(2) and (3) of the Securities Act [15 U.S.C. § 77q(a)(2) and (3)].

21 **FIFTH CLAIM FOR RELIEF**

22 **Aiding and Abetting Violations of Exchange Act Section 13(a)  
23 and Rules 12b-20, 13a-1, 13a-11, and 13a-13 Thereunder**

24 85. The Commission realleges and incorporates by reference Paragraphs 1 through 71  
25 above.

26 86. Based on the conduct alleged above, KLA and Juniper each violated Section 13(a) of  
27 the Exchange Act [15 U.S.C. § 78m(a)] and Rules 12b-20, 13a-1, 13a-11, and 13a-13 thereunder [17  
28 C.F.R. §§ 240.12b-20, 240.13a-1, 240.13a-11 and 240.13a-13], which obligate issuers of securities

1 registered pursuant to Section 12 of the Exchange Act [15 U.S.C. § 78f] to file with the Commission  
2 accurate annual, current and quarterly reports.

3 87. By engaging in the conduct alleged above, Berry knowingly provided substantial  
4 assistance to KLA's and to Juniper's respective filing of materially false and misleading reports with  
5 the Commission.

6 88. By reason of the foregoing, Berry aided and abetted violations by KLA and by Juniper  
7 of Section 13(a) of the Exchange Act [15 U.S.C. § 78m(a)] and Rules 12b-20, 13a-1, 13a-11 and 13a-  
8 13 thereunder [17 C.F.R. §§ 240.12b-20, 240.13a-1, 240.13a-11 and 240.13a-13]. Unless restrained  
9 and enjoined, Berry will continue to aid and abet such violations.

10 **SIXTH CLAIM FOR RELIEF**

11 **Aiding and Abetting Violations of Exchange Act Section 13(b)(2)(A)**

12 89. The Commission realleges and incorporates by reference Paragraphs 1 through 71  
13 above.

14 90. Based on the conduct alleged above, KLA and Juniper each violated Section  
15 13(b)(2)(A) of the Exchange Act [15 U.S.C. § 78m(b)(2)(A)], which obligates issuers of securities  
16 registered pursuant to Section 12 of the Exchange Act [15 U.S.C. § 78f] to make and keep books,  
17 records and accounts which, in reasonable detail, accurately and fairly reflect the transactions and  
18 dispositions of the assets of the issuer.

19 91. By engaging in the conduct alleged above, Berry knowingly provided substantial  
20 assistance to KLA's and Juniper's respective failures to make and keep books, records and accounts  
21 which, in reasonable detail, accurately and fairly reflect its transactions and dispositions of its assets.

22 92. By reason of the foregoing, Berry has aided and abetted violations by KLA and by  
23 Juniper of Section 13(b)(2)(A) of the Exchange Act [15 U.S.C. § 78m(b)(2)(A)]. Unless restrained  
24 and enjoined, Berry will continue to aid and abet such violations.

25 **SEVENTH CLAIM FOR RELIEF**

26 **Aiding and Abetting Violations of Exchange Act Section 13(b)(2)(B)**

27 93. The Commission realleges and incorporates by reference Paragraphs 1 through 71  
28 above.



1       94. Based on the conduct alleged above, KLA and Juniper violated Section 13(b)(2)(B) of  
2 the Exchange Act [15 U.S.C. § 78m(b)(2)(B)], which obligates issuers of securities registered  
3 pursuant to Section 12 of the Exchange Act [15 U.S.C. § 78l] to devise and maintain a sufficient  
4 system of internal accounting controls.

5       95. By engaging in the conduct alleged above, Berry knowingly provided substantial  
6 assistance to KLA's and Juniper's respective failures to devise and maintain a sufficient system of  
7 internal accounting controls.

8       96. By reason of the foregoing, Berry has aided and abetted violations by KLA and by  
9 Juniper of Section 13(b)(2)(B) of the Exchange Act [15 U.S.C. § 78m(b)(2)(B)]. Unless restrained  
10 and enjoined, Berry will continue to aid and abet such violations.

11                   **EIGHTH CLAIM FOR RELIEF**

12                   **Violations of Exchange Act Section 13(b)(5)**

13       97. The Commission realleges and incorporates by reference Paragraphs 1 through 71  
14 above.

15       98. By the conduct alleged above, Berry violated Section 13(b)(5) of the Exchange Act [15  
16 U.S.C. § 78m(b)(5)], which prohibits anyone from knowingly circumventing a system of internal  
17 accounting, or knowingly falsifying certain books, records, and accounts.

18       99. Unless restrained and enjoined, Berry will continue to violate Section 13(b)(5) of the  
19 Exchange Act [15 U.S.C. § 78m(b)(5)].

20                   **NINTH CLAIM FOR RELIEF**

21                   **Violations of Exchange Act Rule 13b2-1**

22       100. The Commission realleges and incorporates by reference Paragraphs 1 through 71  
23 above.

24       101. By engaging in the conduct described above, Berry falsified or caused to be falsified  
25 KLA's and Juniper's respective books, records and accounts in violation of Rule 13b2-1 under the  
26 Exchange Act [17 C.F.R. § 240.13b2-1].

27       102. Berry has violated and, unless restrained and enjoined, will continue to violate, Rule  
28 13b2-1 under the Exchange Act [17 C.F.R. § 240.13b201].

**TENTH CLAIM FOR RELIEF****Violations of Exchange Act Section 14(a) and Rule 14a-9 thereunder**

103. The Commission realleges and incorporates by reference Paragraphs 1 through 71 above.

104. Based on the conduct alleged above, KLA and Juniper each violated Section 14(a) of the Exchange Act [15 U.S.C. § 78n(a)] and Rule 14a-9 thereunder [17 C.F.R. § 240.14a-9], which prohibits solicitations by means of a proxy statement, form of proxy, notice of meeting or other communication, written or oral, that contain a statement which, at the time and in the light of the circumstances under which it was made, was false or misleading with respect to any material fact, or which omit to state any material fact necessary in order to make the statements therein not false or misleading or necessary to correct any statement in any earlier communication with respect to the solicitation of a proxy for the same meeting or subject matter which had become false or misleading.

105. By engaging in the conduct alleged above, Berry knowingly provided substantial assistance to KLA's and Juniper's respective solicitations by means of false or misleading proxy statements.

106. By reason of the foregoing, Berry has aided and abetted violations by KLA and by Juniper of Section 14(a) of the Exchange Act [15 U.S.C. § 78n(a)] and Rule 14a-9 thereunder [17 C.F.R. § 240.14a-9] thereunder. Unless restrained and enjoined, Berry will continue to aid and abet such violations.

**PRAYER FOR RELIEF**

WHEREFORE, the Commission respectfully requests that this Court:

**I.**

Permanently enjoin Berry from directly or indirectly violating Section 17(a) of the Securities Act [15 U.S.C. § 77q(a)] and Sections 10(b) and 13(b)(5) of the Exchange Act [15 U.S.C. §§ 78j(b) and 78m(b)(5)], and Rules 10b-5 and 13b2-1 thereunder [17 C.F.R. §§ 240.10b-5 and 240.13b2-1], and from aiding and abetting violations of Sections 13(a), 13(b)(2)(A), 13(b)(2)(B), and 14(a) of the Exchange Act [15 U.S.C. §§ 78j(b), 78m(a), 78m(b)(2)(A), 78m(b)(2)(B) and 78n(a)] and Rules 12b-

1 20, 13a-1, 13a-11, 13a-13, and 14a-9 [17 C.F.R. §§ 240.12b-20, 240.13a-1, 240.13a-11, 240.13a-13  
2 and 240.14a-9] thereunder;

3 **II.**

4 Order Berry to disgorge ill-gotten gains from conduct alleged herein, plus prejudgment  
5 interest;

6 **III.**

7 Order Berry to pay civil penalties pursuant to Section 20(d) of the Securities Act [15 U.S.C. §  
8 77t(d)] and Section 21(d)(3) of the Exchange Act [15 U.S.C. § 78u(d)(3)];

9 **IV.**

10 Prohibit Berry, pursuant to Section 21(d)(2) of the Exchange Act [15 U.S.C. § 78u(d)(2)]  
11 from serving as an officer or director of any entity having a class of securities registered with the  
12 Commission pursuant to Section 12 of the Exchange Act [15 U.S.C. § 78j] or that is required to file  
13 reports pursuant to Section 15(d) of the Exchange Act [15 U.S.C. § 78o(d)];

14 **V.**

15 Retain jurisdiction of this action in accordance with the principles of equity and the Federal  
16 Rules of Civil Procedure in order to implement and carry out the terms of all orders and decrees that  
17 may be entered, or to entertain any suitable application or motion for additional relief within the  
18 jurisdiction of this Court; and

19 **VI.**

20 Grant such other relief as this Court may deem just and appropriate.

21  
22  
23 Respectfully submitted,

24  
25  
26 Dated: August 28, 2007

27   
28 Jeremy B. Pendrey  
Attorney for Plaintiff  
SECURITIES AND EXCHANGE COMMISSION

# Exhibit 3


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U.S. Securities and Exchange Commission

## **SEC Charges Former KLA-Tencor CEO With Fraud For Improper Stock Options Backdating**

**Commission Also Settles Claims Against KLA-Tencor**

**FOR IMMEDIATE RELEASE  
2007-143**

*Washington, D.C., July 25, 2007* - The Securities and Exchange Commission today filed charges against Silicon Valley semiconductor company KLA-Tencor Corporation (KLA) and its former Chief Executive Officer, Kenneth L. Schroeder, alleging that they engaged in an illicit scheme to backdate stock option grants.

The Commission alleges that, since 1997, KLA concealed more than \$200 million in stock option compensation by providing employees and executives with potentially lucrative "in-the-money" options while secretly backdating the grants to avoid reporting the expenses to investors. The Commission further alleges that Schroeder, of Los Altos Hills, Calif., repeatedly backdated options between 1999 and 2002, and once in 2005 - even after he received advice from company counsel that retroactively selecting grant dates without adequate disclosure was improper.

Linda Chatman Thomsen, the SEC's Director of Enforcement, stated, "KLA dramatically overstated its reported financial results, depriving investors of accurate information about the company's compensation costs and financial performance. It is especially troubling for a public company to engage in such misconduct even after being cautioned that these practices were impermissible."

The Commission's complaint against KLA, filed in federal district court in San Jose, Calif., alleges that former company executives routinely used hindsight to issue options to employees priced at or near KLA's lowest stock price of the preceding weeks. Although pricing the options below current prices required the company to report a compensation charge under well-settled accounting principles, former KLA officials avoided reporting the charges by falsely documenting that the options had been granted on an earlier date. The backdated grants resulted in materially misleading disclosures, with the Company overstating its net income in fiscal years 1998 through 2005 by as much as 156 percent.

In a separate complaint filed against Schroeder, the Commission charges that he repeatedly engaged in backdating after becoming CEO in 1999, including pricing large awards of options to himself that were "in the money" by millions of dollars - a potential windfall never disclosed to KLA-Tencor's shareholders. According to the complaint, Schroeder received a legal memorandum in March 2001 cautioning that "the Board and its committees are limited in their ability to grant options at a retroactive price without exposing the company to risk of an accounting charge." The memo

further warned that "[a]ny attempt to set a price before such a grant is made raises substantial risks under securities and tax laws [and] accounting rules and gives rise to disclosure obligations." The Commission alleges that Schroeder nonetheless continued to backdate options.

KLA-Tencor, without admitting or denying the allegations in the Commission's complaint, agreed to settle the matter by consenting to a permanent injunction against violations of the reporting, books and records, and internal controls provisions of federal securities laws. The Commission declined to charge the company with fraud or seek a monetary penalty, based in part on the company's swift, extensive, and extraordinary cooperation in the Commission's investigation, as well as its far-reaching remedial measures. KLA-Tencor's cooperation included an independent internal investigation and the sharing of the results of that investigation with the government. The company also took significant remedial actions in response to the findings of its internal investigation, including the implementation of new controls designed to prevent the recurrence of fraudulent conduct, removal of certain senior executives and board members, and the re-pricing and cancellation of retroactively-priced options held by several individuals.

Marc J. Fagel, Associate Regional Director of the SEC's San Francisco Regional Office, stated, "KLA-Tencor went to great lengths to clean house after discovering the fraud, and their cooperation greatly facilitated the government's investigation."

The complaint against Schroeder alleges that he violated, or aided and abetted, violations of the antifraud, record-keeping, financial reporting, internal controls, lying to auditors, equity transaction reporting and proxy provisions of the federal securities laws. The complaint also alleges Schroeder signed false certifications required by Section 302 of the Sarbanes-Oxley Act of 2002. The Commission is seeking injunctive relief, disgorgement of ill-gotten gains, and monetary penalties against Schroeder, in addition to an order barring him from serving as an officer or director of a public company. In addition, the complaint seeks reimbursement of bonuses and profits from stock sales pursuant to Section 304 of the Sarbanes-Oxley Act.

The Commission's investigation is continuing.

# # #

For more information, contact:

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(415) 705-2449

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Assistant Regional Director  
(415) 705-2458

United States Securities and Exchange Commission  
San Francisco Regional Office

► Additional materials: [Litigation Release No. 20207](#)

<http://www.sec.gov/news/press/2007/2007-143.htm>

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Modified: 07/25/2007